



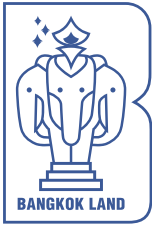
BANGKOK LAND PUBLIC COMPANY LIMITED

Annual General Meeting of Shareholders No.54

Via electronic means (E-AGM)

On 16 July 2026 at 02.00 p.m.

Registration will start at 12.00 p.m.



1 July 2026

Subject: Invitation to the 54th Annual General Meeting of Shareholders
Attention: Shareholders of the Company

The Board of Directors' Meeting of Bangkok Land Public Company Limited ("the Company") has passed a resolution to convene the 54th Annual General Meeting of Shareholders on 16 July 2026 at 02.00 p.m. via electronic means (E-AGM) to consider the following agendas:-

Agenda 1 To adopt the minutes of the 53rd Annual General Meeting of Shareholders held on 16 July 2025

Objective and Reason In respect to the Public Limited Companies Act B.E.2535 (as amended) and the regulations of the Stock Exchange of Thailand, public limited companies shall submit a copy of the minutes of the Annual General Meeting of Shareholders to the Stock Exchange of Thailand and Ministry of Commerce within the period as specified by the law. The Company already prepared the minutes of the 53rd Annual General Meeting of Shareholders and submitted the same to the Stock Exchange of Thailand and Ministry of Commerce as well as posting such minutes on the Company's website.

Opinion of the Board The Board of Directors has deemed it appropriate to propose to the shareholders' meeting to adopt the said minutes as attached to this invitation letter (Annex 2).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 2 To acknowledge the report on the Company's operation results for the fiscal year ended 31 March 2026

Objective and Reason The summary of the Company's performance and major changes during the previous fiscal year was disclosed in the Annual Registration Statements / Annual Report (Form 56-1 One Report) for the fiscal year ended 31 March 2026 of the Company. This is in compliance with Article 34(1) of the Company's Articles of Association which requires the Board of Directors to report the operating results of the Company to the shareholders' meeting.

Opinion of the Board The Board of Directors has deemed it appropriate to propose to the shareholders' meeting to acknowledge the report of the Company's operation results for the fiscal year ended 31 March 2026. The details are as appeared in the Annual Registration Statements / Annual Report (Form 56-1 One Report) of the Company which is provided in the form of QR Code (Annex 1).

Voting This matter is for acknowledgement and thus a resolution is not required.

Agenda 3 To consider and approve the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2026, and acknowledge the Report of the Auditor

Objective and Reason In compliance with Section 112 of the Public Limited Companies Act B.E. 2535 (as amended) and Article 36 of the Company's Articles of Association which requires the shareholders' meeting to consider and approve the Statements of Financial Position and the Statements of Comprehensive Income as well as to inform the shareholders of the auditor's report on the performance of the Company in the previous year, the Company has prepared the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2026, which were audited by the Company's certified auditor, reviewed by the Audit Committee and approved by the Board of Directors.

BANGKOK LAND PUBLIC COMPANY LIMITED

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Popular 3 Road, Banmai Sub-District, Pakkred District, Nonthaburi 11120

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www.bangkokland.co.th

Opinion of the Board The Board of Directors has considered the matter and deemed it appropriate to propose to the shareholders' meeting to consider and approve the Statements of Financial Position and the Statements of Comprehensive Income for the fiscal year ended 31 March 2026 which was audited by the certified auditor, reviewed by the Audit Committee and approved by the Company's Board of Directors. The details are as appeared in the Annual Registration Statements/Annual Report (Form 56-1 One Report) of the Company which is provided in the form of QR Code as attached hereto (Annex 1).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 4 To consider and approve the appropriation of net profit to be legal reserve in compliance with the law and the payment of dividend for the fiscal year ended 31 March 2026

Objective and Reason In compliance with Section 116 of the Public Limited Companies Act B.E. 2535 (as amended) and Article 39 of the Company's Articles of Association, the Company must appropriate at least 5 percent of the annual net profit less the total accumulated losses brought forward (if any) to a legal reserve until the reserve fund is not less than 10 percent of the registered capital of the Company.

As of 31 March 2025, the Company has appropriated annual net profit as legal reserve in the total amount of Baht 1,270,127,132 equivalent to 4.83 percent of the registered capital of the Company. Therefore, the Company has to propose an additional appropriation at 5 percent of annual net profit as of 31 March 2026 in the amount of Baht 84,161,327 as a legal reserve.

In addition, Section 115 of the Public Limited Companies Act B.E.2535 (as amended) and Article 38 of the Company's Articles of Association provide that in case the Company does not have an accumulated loss, the Company (with the approval of the shareholders' meeting) may pay dividend out of the profits to the shareholders.

Opinion of the Board The Board of Directors has considered the matters and is of the opinion that the shareholders should consider approving:

(1) the appropriation of profits to the legal reserve for the year ended 31 March 2026 in the amount of Baht 84,161,327

(2) the payment of dividend for the year ended 31 March 2026 at the rate of Baht 0.0125 (One point two five Satang) per share to the shareholders. The Record Date on which the shareholders have the right to receive the dividend shall be on 30 July 2026 (Record Date). Payment of dividends shall be made to the shareholders on 14 August 2026.

The Board of Directors has considered and is of the opinion that the payment of dividend for the Company's operations for the year ended 31 March 2026 is appropriate and in accordance with the Company's dividend payment policy.

The details are as attached here to (Annex 3).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 5 To consider the election of directors in place of those directors whose term will expire by rotation

Objective and Reason In compliance with Section 71 of the Public Limited Companies Act B.E. 2535 (as amended) and Article 16 of the Company's Articles of Association, the shareholders' meeting shall consider and approve the election of directors in place of those whose term will expire by rotation whereby every year, one-third of the directors have to retire by rotation. For this year, the following three directors would retire by rotation:

- | | |
|---------------------------|--|
| 1. Mr. Suihung Kanjanapas | Chairman of the Board, Executive Director, Chairman of Nomination and Remuneration Committee |
| 2. Mr. Supavat Saicheua | Independent Director, Member of Audit Committee and Member of Risk Management Committee |
| 3. Mr. Panya Boonyapiwat | Independent Director |

Opinion of the Board The Nomination of Remuneration Committee has considered the qualifications and performance of the directors who are required to retire by rotation this time and is of the opinion that the three directors have performed their duties completely and appropriately. In addition, such the three directors have been considered in accordance with the Company's procedures and possess the qualifications as required under the relevant rules and regulations as well as are suitable to the business operation of the Company. The Board of Directors therefore deems it appropriate to propose to the shareholders' meeting to appoint the three directors, namely 1. Mr. Suihung Kanjanapas 2. Mr. Supavat Saicheua and 3. Mr. Panya Boonyapiwat who are required to retire by rotation to assume the position for another term.

In this regard, two of the three directors who are required to retire by rotation this time, nominated to be independent directors, possess qualifications as required under the relevant laws including the requirements for independent directors established by the Company. These directors are Mr. Supavat Saicheua and Mr. Panya Boonyapiwat, both of whom have served as independent directors of the Company for 16 years since 2010. They possess knowledge, capability, experience and expertise that are consistent with the Company's business. In addition, Mr. Suihung Kanjanapas, Chairman of the Board, has served as a director of the Company for 25 years since 2001 and thus has extensive experience and a thorough understanding of the Company's business operations. The Board of Directors therefore deems it appropriate to propose to the Annual General Meeting of Shareholders to re-appoint Mr. Suihung Kanjanapas, Mr. Supavat Saicheua and Mr. Panya Boonyapiwat for another term.

The brief profile of the directors who are to retire by rotation is as attached hereto (Annex 4).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 6 To consider and approve the increase in the number of directors and appoint Mrs. Kulkanist Khamsirivatchara as a new independent director of the Company

Objective and Reason As the Stock Exchange of Thailand supports listed companies in considering gender diversity among the company's board of directors and management team, and to align with good corporate governance principles for listed companies that encourage the recruitment and selection of directors with diverse experience and skills so that the business can compete and grow sustainably, therefore the Board of Directors has considered the qualifications, skills, expertise, and experience of Mrs. Kulkanist Khamsirivatchara and is of the opinion that Mrs. Kulkanist possesses extensive legal knowledge and experience, which can further strengthen the Company's Board of Directors and contribute beneficially to the Company's operations.

Opinion of the Board The Board of Directors (with the recommendation and approval of the Nomination and Remuneration Committee) has considered the qualifications and profile of Mrs. Kulkanist Khamsirivatchara, as well as the Company's definition of an independent director, and deemed it appropriate to propose to the Annual General Meeting of Shareholders for approval an increase in the number of directors from 8 to 9 including the appointment of Mrs. Kulkanist Khamsirivatchara as a new independent director of the Company.

The brief profile of Mrs. Kulkanist Khamsirivatchara is as attached hereto (Annex 5).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 7 To consider and approve the payment of directors' remuneration for the fiscal year ended 31 March 2027

Objective and Reason In compliance with Section 90 of the Public Limited Companies Act B.E 2535 (as amended), the shareholders' meeting shall consider and approve the directors' remuneration. The Nomination and Remuneration Committee has considered and has deemed it appropriate to propose to the Board of Directors to further propose the shareholders' meeting to consider and approve the payment of directors' remuneration for the performances in the fiscal year ended 31 March 2027

Opinion of the Board The Board of Directors (with the recommendation and approval from the Nomination and Remuneration Committee) has considered the duties of the Board of Directors, the Audit Committee, and sub-committees, as well as the increase in the number of directors of the Company. It is deemed appropriate to propose to the shareholders' meeting for approval the payment of remuneration to the directors for the year ended 31 March 2027, at a total rate not exceeding 8,530,500 baht (Eight million five hundred thirty thousand five hundred Baht). The remuneration shall continue to be paid to each director at the same rate. It is also deemed appropriate for the shareholders' meeting to approve the granting of authorization to the Board of Directors or the person entrusted by the Board of Directors to have the power to distribute the said funds to each director as deemed appropriate by taking into account the performance of each director as a criteria (Annex 6).

Voting This matter requires an affirmative resolution not less than two-thirds of the total number of votes of shareholders and proxies attending the meeting.

Agenda 8 To consider and approve the appointment of the auditor and fixing of remuneration of the Company's auditors for the year ended 31 March 2027

Objective and Reason In compliance with Section 120 of the Public Limited Companies Act B.E. 2535 (as amended) and the Company's Articles of Association, the shareholders' meeting shall consider and approve the appointment of auditors and determination of their remuneration. For the fiscal year ended 31 March 2027, the Audit Committee of the Company has considered and recommended the Board of Directors to propose to the shareholders' meeting to consider and appoint the auditors of the Company and fix the remuneration for the fiscal year ended 31 March 2027.

Opinion of the Board The Board of Directors (with the recommendation and approval of the Audit Committee) has considered the matter and has deemed it appropriate to propose to the shareholders' meeting to consider and appoint Miss Kannika Wipanurat Certified Public Account No.7305 and/or Ms. Kanita Sawangwong Certified Public Account No.14943 and/or Mr. Jadesada Hungsapruerk Certified Public Account No.3759 and/or Mr. Jirote Sirirorote Certified Public Account No.5113 and/or Mr. Worapol Wiriyakulapong Certified Public Account No.11181 and/or Mr. Pojana Asawasontichai Certified Public Account No.4891 and/or Mr. Wichian Proongpanish Certified Public Account No.5851 and/or Mr. Supoj Mahantachaisakul Certified Public Account No.12794 and/or Ms. Kanwarat Saksriborworn Certified Public No.13273 and/or Ms. Bongkotrat Suamsiri Certified Public No.13512 and/or Mr. Thanathit Raksathianraphap Certified Public No.13646 of Karin Audit Co., Ltd. as the auditors of the Company and subsidiaries for the year ended 31 March 2027, whereby such auditors shall have the authority to conduct the audit and express an opinion on the Financial Statements of the Company, including the consolidated financial statements. In the case that the said auditors cannot carry out their duties, Karin Audit Co., Ltd. is authorized to appoint another auditor of Karin Audit Co., Ltd. to perform the work. The remuneration of the auditors for auditing the Consolidated Financial Statements and reviewing Quarterly Financial Statements of the Company and its subsidiaries, is to be fixed in the amount of not exceeding Baht 7,300,000 (Seven Million Three Hundred Thousand Baht). The audit fee for the Company's Financial Statements in particular shall be fixed at Baht 1,620,000 (One Million Six Hundred Twenty Thousand Baht) (Annex 7).

Voting This matter requires an affirmative resolution of a majority vote of the total number of votes of shareholders and proxies attending and casting votes at the meeting.

Agenda 9 To consider other matters (if any)

Pursuant to Section 105 of the Public Limited Companies Act B.E. 2535 (as amended), shareholders may propose additional agendas at the shareholders' meeting. However, such agenda must be proposed by shareholder(s) holding aggregate shares of not less than one-third of the total shares issued by the Company.

The Company had fixed 15 June 2026 as the Record Date to determine the name of the Shareholders who have the right to attend and vote at the 54th Annual General Meeting of Shareholders.

The 54th Annual General Meeting of Shareholder will be held in the form of meeting via electronic means (E-Meeting). Therefore, the Company would like to ask for the cooperation of shareholders and proxies wishing to attend the meeting strictly follow the guidelines and procedures for attending the meeting via electronic means. In this regard, the Company has attached the guidelines and procedures for attending the said meeting with this invitation letter (Annex 10).

In addition, the Company is required to collect the personal data of the shareholders, such as name and surname, the date of birth, age, address, nationality, the identification number (or passport number), telephone number, shareholders' registration number, email address (if any) to comply with the laws. The Company will adhere to the Privacy Notice as provided in Annex13.

The Company has also prepared Proxy Form A which is a general proxy form and Proxy Form C which is only for foreign shareholders who hold the Company's shares through custodian account in Thailand. Shareholders can download such forms from the Company's website, www.bangkokland.co.th.

Respectfully yours,



Suihung Kanjanapas
Chairman of the Board

List of the documents attached to the Notice of the 54th Annual General Meeting of Shareholders

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Annex 1	QR Code for the Annual Registration Statements/Annual Report (Form 56-1 One Report) together with the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2026 (For acknowledgement of Agenda 2 and consideration of Agenda 3)	7
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QR Code for scanning to view the Annual Registration Statements,
Annual Report (Form 56-1 One Report) for the fiscal year ended 31
March 2026



This QR code is used to view information concerning the performance report for the year ended 31 March 2026 (Agenda Item 2), as well as to consider the statement of financial position, the profit and loss statement and the auditor's report (Agenda Item 3).

Shareholders can scan this QR Code using a mobile phone or other portable communication device.

ANNEX 2

Copy of Minutes of the 53rd Annual General Meeting
of Shareholders held on 16 July 2025

Supplementary for consideration of Agenda 1

(Translation)
Bangkok Land Public Company Limited (the “Company”)
Minutes of Annual General Meeting of Shareholders No. 53
held via electronic means (E-AGM)
broadcasted at Boardroom 1, 10th Floor, New Geneva Industry Condominium,
47/569-576, Moo 3, Popular 3 Road, Tambol Banmai,
Amphur Pak Kret, Nonthaburi Province,
on 16 July 2025

The Meeting began at 14.00 hrs.

Mr. Sui Hung Kanjanapas, Chairman of the Board, presided over the Meeting (the “Chairman”) with Mrs. Punnarath Itthirathchaovakul serving as the Secretary of the Meeting (the “Secretary”). The Secretary informed the Meeting that there were 22 shareholders attending the Meeting in person with a total of 4,685,816,581 shares; and 23 shareholders attending by proxy with a total of 2,129,525,161 shares, thereby aggregating a total of 45 shareholders with a total of 6,815,341,742 shares or 39.2755% of the total number of the Company’s shares having been issued being 17,352,625,154 shares, which formed a quorum.

The Secretary introduced all directors (representing 100% of the total number of directors), executives, auditors, and legal advisor of the Company attending the Meeting as follows:

- | | |
|-------------------------------|---|
| 1. Mr. Sui Hung Kanjanapas | Chairman of the Board and Chairman of Nomination and Remuneration Committee |
| 2. Mr. Shui Pang Kanjanapas | Executive Director, Vice Chairman, Chief Executive Officer, Member of Risk Management Committee and Member of Nomination and Remuneration Committee |
| 3. Mr. Burin Wongsanguan | Director |
| 4. Mr. Prasan Hokchoon | Independent Director and Chairman of the Audit Committee |
| 5. Mr. Supavat Saicheua | Independent Director, Member of Audit Committee and Member of Risk Management Committee |
| 6. Mr. Siriwat Likitnuruk | Independent Director and Member of Audit Committee |
| 7. Mr. Panya Boonyapiwat | Independent Director |
| 8. Mr. Jakapan Panomouppatham | Independent Director, Member of Nomination and Remuneration Committee, and Chairman of Risk Management Committee |
| 9. Ms. Kunwadee Jintavorn | Project Director |
| 10. Mr. Chamras Hongpaisarn | Accounting and Executive Manager |
| 11. Ms. Supatra Subpai | Legal Advisor from Kompas Law Ltd. |
| 12. Ms. Kannika Wipanurat | Auditor from Karin Audit Company Limited |
| 13. Ms. Bongkotrat Suamsiri | Auditor from Karin Audit Company Limited |

14. Inventech Systems (Thailand) Co., Ltd.

Organizer of the E-meeting and Examiner of registration of shareholders and vote-counting

After that, the Secretary explained the voting procedure which can be summarized as follows:

In voting, 1 share shall be counted as 1 vote. The Meeting will consider each agenda in the sequence specified in the invitation to this Meeting. There will be presentation in each agenda and opportunity will be provided for shareholders to ask questions before casting votes.

In counting votes, the Company will deduct the disapprove votes and abstain votes from the total votes of the shareholders attending the Meeting and/or casting votes; the remaining votes will be considered as affirmative votes.

To cast their votes, the shareholders would be asked by the Secretary to choose the agenda. Once the agenda was chosen, the system would display the following voting buttons:

1. “Approve” button;
2. “Disapprove” button; and
3. “Abstain” button.

The shareholders could vote at will, and if they wish to cancel their latest vote, they would need to press the “Cancel Vote” button. The Secretary would inform the Meeting of the results of voting on each agenda. The total number of votes would be the sum of all votes of the shareholders present in person or by proxy. The vote on any agenda would be counted from the number of shares held by the shareholders present in person and by proxy at the time of voting. If any shareholder left the Meeting while the meeting was still in progress, the system would delete that shareholder’s votes from the list of the agenda not yet dealt with at the Meeting.

The resolutions of this shareholders Meeting will be required as follows: Agenda 1, 3, 4 and 7 must be resolved by a majority vote of the total number of votes of the shareholders attending the Meeting and casting their votes. Agenda 2 is a notification to the shareholders and therefore, no vote is required. Agenda 5 is a matter regarding the election of directors in replacement of the directors whose terms expired by rotation which will require a majority vote in accordance with the criteria and methods specified in Article 16 of the Articles of Association of the Company. Agenda 6 is to approve the payment of the remuneration of the directors, which shall be passed by a resolution of not less than two-thirds of the total number of votes of the shareholders attending the Meeting. Agenda 8 is to consider other businesses which will allow the shareholders to raise the queries in this Agenda.

In addition, the Company provided the opportunity for the shareholders to ask questions during the Meeting. The shareholders can raise their questions through 2 channels: (1) sending the questions through Q&A system together with the shareholders’ full names and status as shareholders or proxies; and (2) asking the questions via VDO conference by also providing full names and status as shareholders or proxies. In this regard, the Company has recorded the meeting in video format.

The Chairman then assigned the Secretary to proceed with the Meeting and propose the Meeting to consider the matters in accordance with the agenda as follows:

Agenda 1 To adopt the minutes of the Annual General Meeting of Shareholders No.52 held on 18 July 2024

The Secretary proposed the Meeting to consider and adopt the minutes of the Annual General Meeting of Shareholders No. 52 held on 18 July 2024 which had been sent to shareholders together with the invitation to this Meeting and posted on the Company's website.

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions. However, no queries or suggestions were made.

The Secretary asked the Meeting to adopt the minutes of the Annual General Meeting of Shareholders No. 52 held on 18 July 2024. After due consideration, the Meeting unanimously resolved to adopt the minutes of the Annual General Meeting of Shareholders No. 52 held on 18 July 2024 as proposed in all respects (with 6,965,416,399 votes (or 100% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 0 vote disapproving this matter (or 0% of the total number of votes of shareholders attending the Meeting and casting their votes); and 0 vote abstaining).

Agenda 2 To acknowledge the results of operation of the Company for the fiscal year ended 31 March 2025

The Secretary requested for the Chairman to summarize the results of operation of the Company for the fiscal year ended 31 March 2025 for the Meeting.

The Chairman informed the Meeting that the Metropolitan Rapid Transit Pink Line extension project ("MRT Pink Line") to Muang Thong Thani, which was developed to facilitate transportation to the IMPACT Exhibition and Convention Center ("IMPACT"), comprises two stations: IMPACT Muang Thong Thani Station (MT-01) and Muang Thong Thani Lake Station (MT-02). The construction of the project has been completed, and the MRT Pink Line is now in operation, with a total investment value of approximately THB 1,250 million. The final payment installment of approximately THB 300 million is scheduled to be made in August. In addition, there is a Sky Entrance connecting the IMPACT Muang Thong Thani Station (MT-01) to the IMPACT Challenger building, which is located near IMPACT Arena. For Muang Thong Thani Lake Station (MT-02), situated adjacent to the land surrounding the Muang Thong Thani lake and in close proximity to IMPACT Thunder Dome, Muang Thong United Football Stadium, and IMPACT Forum, a Skywalk has been constructed to provide convenient access to IMPACT Arena, as well as the Company's affiliated hotels such as Novotel, Ibis, and to Cosmo Walk and Cosmo Bazaar. This investment serves to enhance the value of the Company's landholdings in the Muang Thong Thani area and creates further opportunities for future development.

The Company has the total income of THB 5,996 million and has main businesses as follows:

- (1) Exhibition Center, Convention Center and Hotel business;

- (2) Real Estate business;
- (3) Retail business; and
- (4) Building management and other businesses.

The exhibition center, convention center and hotel business: which is IMPACT Arena, Exhibition and Convention Center (“IMPACT”) had income of THB 4,018 million, increased by 15% compared to 2024, with the main revenue derived from two companies: IMPACT Exhibition Management Co., Ltd., a wholly owned subsidiary engaged in the management of the Company’s properties, food and beverage services, and hotel operations, namely Novotel and Ibis. This subsidiary generated revenue of THB 1,914 million in the past year, representing an increase of 8.3%, and recorded a profit of THB 399 million, an increase of 966.3%. Novotel’s occupancy rate increased from 48% to 53.4%, and its earnings before interest, tax, depreciation, and amortization (EBITDA) rose from THB 50 million to THB 80.5 million. Ibis’s occupancy rate increased from 45.5% to 48.5%, and its EBITDA rose from THB 54.2 million to THB 92 million. The significant improvement in performance was mainly driven by the substantial increase in events held at IMPACT. In addition, revenue from Impact Growth REIT (“REIT”), which derives rental income from various properties at IMPACT, totaled THB 2,147.3 million, an increase of 22.5%, with a profit of THB 1,100.1 million, up by 28.8%. During the year, REIT paid a dividend of THB 0.67 per unit.

Real estate business: has revenue of THB 1,330 million, with profit increasing by 113.8% compared to the previous year. The real estate business can be categorized into two segments: properties for sale and properties for lease. For the properties-for-sale segment, this includes the Mori Condominium project in Muang Thong Thani, which has achieved sales of more than 80%, with over 82% of the sold units having already been transferred. For the properties-for-lease segment, this includes the Bangkok Land Building and the Cosmo Office Park. The Bangkok Land Building currently has an occupancy rate of 77%, with True Internet Data Center Co., Ltd. (“True IDC”) as a major tenant. Additionally, Triple T Broadband Public Company Limited (“3BB”) has signed a lease agreement for a total area of 11,117 square meters and is expected to relocate approximately 1,400 employees to the premises by September 2025, resulting in an anticipated occupancy rate of 70%.

Retail business: has revenue of THB 457 million, an increase of 4.3% compared to the previous year. Its core businesses include Cosmo Bazaar and Beehive Lifestyle Mall, which benefited from the rising number of residents at the Mori Condominium project and the investment in the MRT Pink Line. Notably, the Muang Thong Thani Lake Station (MT-02) is located near a government complex that currently employs approximately 8,000 people, with the workforce expected to increase to 10,000 employees. This growth has led to higher customer traffic for the Company’s retail businesses. In addition, the Company has planned to expand the food court area at Cosmo Bazaar by approximately 2,000 square meters to accommodate the anticipated increase in visitors from the 3BB workforce, which is expected to begin operations in September 2025. As for the Outlet Square business, it continues to show steady growth, prompting the Company to proceed with the construction of Outlet Square Phase 6, covering 3,436 square meters. The new phase is expected to open by the end of 2025, with all rental space already fully leased.

Building management and other businesses: As Silpakorn University, Muang Thong Thani Campus (“Silpakorn University”) is expected to open a new building, which will result in an increase of over 5,000 students, both domestic

and international, by 2026, this presents a favorable opportunity for the Company to develop new projects to accommodate the growing student population, given that the Company owns land in close proximity to Silpakorn University.

The Secretary then informed the Meeting that the operating results and major changes in the previous fiscal year appeared in the Annual Registration Statement and Annual Report (Form 56-1 One Report) for the year ended 31 March 2025. This was in accordance with Article 34(1) of the Articles of Association of the Company which requires the Board of Directors of the Company to report its operating results in the previous year to the shareholders.

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions.

Mr. Piyapong Prasatthong, shareholder, inquired about the amount of compensation the Company had received for the expropriation of its real estate for the MRT Pink Line project and whether the payment had been fully received.

Ms. Kunwadee Jintavorn, Project Director, responded that the Company is entitled to receive approximately THB 385 million in expropriation compensation based on the land valuation. However, the Company has not yet received the payment due to delays arising from the same appraiser being engaged for the Orange Line project.

Mr. Suchot Chanwipha, proxy, inquired about the Company's investment in the water park project in Muang Thong Thani and whether it is performing as expected.

The Chairman responded that the Company has currently suspended investment and operations related to the project.

Mr. Vichit La-orsatiyakul, shareholder, inquired about the future selection criteria of MICE (Meetings, Incentives, Conventions, Exhibitions) customers from Western markets, who may increasingly require venues to comply with GREEN and ESG (Environmental, Social, and Governance) standards, and how the Company is preparing for this.

Mr. Shui Pang Kanjanapas, Executive Director, Vice Chairman, Chief Executive Officer, Member of Risk Management Committee and Member of Nomination and Remuneration Committee, responded that the Company places great emphasis on environmental protection and sustainable development. It has implemented sustainable service concepts under the "Green Package" initiative, organizing "Green Meetings" without single-use plastics and promoting resource-efficient practices. The Company has been continuously implementing these initiatives for three years and has recently been certified under ISO 22120, the event sustainability management system, providing guidelines for socially and environmentally responsible event management. This enables MICE operators to conduct sustainable business and gain competitive advantages internationally.

Mr. Suchot Chanwipha, proxy, inquired if the Company has any concerns about any loss-making businesses within the group.

The Chairman responded that currently there are no business units within the Company that pose significant concerns.

Mr. Buncha Wongsnatthapat, shareholder, inquired about the lease term with 3BB.

The Chairman responded that the lease term with 3BB is three years, with provisions for renewal and rental adjustments.

Mr. Chusak Changisarakul, shareholder, inquired:

- (1) After the Company makes the final payment for the construction of the MRT Pink Line in August this year, will there be any other major expenses in 2025;
- (2) As the Company's performance is expected to improve next year, is there a likelihood of paying dividends exceeding one satang per share;
- (3) Will the Company allocate legal reserved fund next year; and
- (4) What is the lease term with AIS?

The Chairman responded that apart from the final payment for the construction of the MRT Pink Line due in August 2025, the Company has no other significant expenses for 2025. As for dividends, they will depend on next year's performance. Regarding the lease term with 3BB, which is a subsidiary of AIS, it is as previously explained to another shareholder. The Chairman then asked Mr. Chamras Hongpaisarn, Accounting and Executive Manager, to address the query regarding legal reserves.

Mr. Chamras Hongpaisarn, Accounting and Executive Manager, responded that the Company is required to allocate at least 5 percent of its annual net profit as a reserved fund, in accordance with the Public Limited Companies Act, until the reserve fund reaches no less than 10 percent of the registered capital.

Mr. Therdsak Wangsate, shareholder, inquired about the Company's plans for developing its approximately 500-rai land, asking if there are multiple development phases.

The Chairman responded that the Company is considering developing a mixed-use project around the Muang Thong Thani Lake area, near the Muang Thong Thani Lake Station (MT-02). In addition, the Company owns several other large land plots surrounding IMPACT, opposite Cosmo Bazaar, and near Silpakorn University, which are also being considered for development to accommodate the expected increase of approximately 5,000 students by 2026.

Mr. Pinyou Jiraprabhaporn, shareholder, inquired about the Company's plans for abandoned buildings, such as the Lake View Condo.

The Chairman responded that aside from the recently completed Mori Condominium, none of the Company's projects are left unfinished or abandoned. Furthermore, the Company does not hold ownership rights over the Lake View building.

The Board of Directors of the Company has considered and approved the report on the operation results of the Company for the fiscal year ended 31 March 2025, and thus deemed it appropriate to propose the Meeting to acknowledge the same without requiring any voting in this Agenda.

The Meeting acknowledged the results of the operation of the Company for the fiscal year ended 31 March 2025.

Agenda 3 To consider and approve the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2025, and acknowledge the Report of the Auditor

The Secretary informed the Meeting that the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2025 was audited by the Company's auditor without the auditor having comments or remarks, as well as reviewed by the Audit Committee and approved by the Company's Board of Directors. The summary of which was as follows:

For the fiscal year ended 31 March 2025, the Statements of Comprehensive Income of the company group had total income of THB 5,201,931,472, an increase of THB 1,260,653,411 from last year, the income from sales of THB 1,895,197,785, the income from rents and services of THB 3,306,733,687 and other incomes of THB 1,656,319,529. After having deducted the sales costs and expenses, the Company had annual profits of THB 1,213,519,129, the company group had total assets of THB 69,518,752,170, total liabilities of THB 12,336,647,788, and shareholders' equity of THB 57,182,104,382.

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions.

Ms. Poonsri Karncharoenkulwong, proxy from the Thai Investors Association, inquired the followings:

- (1) What are the Company's future strategies or policies regarding the gross profit margin of the real estate segment, which has been continuously declining from 75.9% in 2023 to 72.8% in 2024 and further down to 42.3% in 2025;
- (2) What are the main causes of the losses and the continuous decline in the gross profit margin of the utilities and building management business and other segments, which recorded a profit of THB 52 million with a gross profit margin of 66 percent in 2023, but turned into a loss of THB 27 million with a gross profit margin of 26.5% in 2024, and a loss of THB 20 million with a gross profit margin of 25.7% in 2025; and
- (3) Please provide an update on the legal dispute disclosed in Note 30(b) to the financial statements, amounting to USD 34.21 million.

Mr. Chamras Hongpaisarn, Accounting and Executive Manager, responded that the Company primarily recognizes revenue from rental and service income. In 2025, when the Company began recognizing revenue from sales of the Mori Condominium project, the related land and construction costs were also recognized, which contributed to the decline in gross profit margin compared to 2023 and 2024. Nevertheless, the increase in sales volume led to higher gross profit in absolute terms. In 2024 and 2025, the Company also launched the Lenôtre Culinary Arts School. During

the first two years of this business, the Company is required to recognize depreciation expenses for the building and equipment, which is typical for new operations with a payback period over time. Regarding the legal dispute disclosed in the financial statements, the case is currently under consideration by the Supreme Court, which the Company received permission from the Supreme Court to file an appeal on 21 January 2025.

Mr. Suchot Chanwipha, shareholder, inquired about the THB 1.2 billion gain from the revaluation of investment properties, noting that without this revaluation, the Company would have recorded an operating loss. He requested clarification on the purpose and rationale behind recording such revaluation gains.

Mr. Chamras Hongpaisarn, Accounting and Executive Manager, responded that of the THB 1,280 million gain, the Company must consider deferred tax expenses of THB 675 million, as disclosed in Note 25 to the financial statements on page 129 of the annual report. After accounting for deferred tax, the net gain amounts to THB 605 million, resulting in a net profit of THB 1,213 million for the year.

The Secretary thereafter asked the Meeting to consider and approve the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2025 which has been audited by the Company's auditor and to acknowledge the Auditor's report which has been reviewed by the Audit Committee and approved by the Board of Directors of the Company.

After due consideration, the Meeting resolved by a majority vote of the total number of votes of shareholders attending the Meeting and casting their votes to approve the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2025 and acknowledge the auditor's report as proposed in all respects (with 6,950,674,899 votes (or 100% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 0 votes (or 0% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 21,276,500 votes abstaining).

Agenda 4 To consider and approve the appropriation of annual net profit from business operation to legal reserve and payment of dividend for the fiscal year ended 31 March 2025

The Secretary informed the Meeting that the Board of Directors' Meeting resolved to propose to the shareholders' meeting to consider and approve as follows:

1. To consider and approve the appropriation of profit to be legal reserve for the year ended 31 March 2025 amounting to THB 106,808,626; and
2. To consider and approve the payment of dividend for the year ended 31 March 2025 to the shareholders in the amount of THB 0.01 (1 Satang) per share with the record date on which the shareholders have the right to receive dividend on 29 July 2025 (Record Date) and the date of dividend payment on 15 August 2025.

The Board of Directors of the Company has considered this dividend payment for the operating results of the Company for the year ended 31 March 2025 to be appropriate and in accordance with the dividend payment policy

of the Company. The details were as appeared in the enclosure which had already been sent to all shareholders along with the invitation to this Meeting (Enclosure 3).

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions. However, no queries or suggestions were made

The Secretary thereafter asked the Meeting to consider and approve the appropriation of annual net profits as a legal reserve and the payment of the dividend for the fiscal year ended 31 March 2025 as aforementioned.

After due consideration, the Meeting resolved by a majority vote of the total number of votes of shareholders attending the Meeting and casting their votes to approve the appropriation of annual net profits as a legal reserve and the payment of the dividend for the year ended 31 March 2025 as proposed in all respects (with 6,941,065,399 votes (or 99.5569% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 30,886,000 votes (or 0.4430% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 0 votes abstaining).

Agenda 5 To consider the election of directors in place of those directors whose term will expire by rotation

The Secretary informed the Meeting that in compliance with law and the Articles of Association of the Company, one-third of the total number of directors who have been in the director position at the longest term shall be due to retire by rotation. At this Meeting, there were three directors who will retire by rotation, namely:

- | | |
|--------------------------------|---|
| (1) Mr. Shui Pang Kanjanapas | Executive Director, Vice Chairman, Chief Executive Officer, Member of Risk Management Committee and Member of Nomination and Remuneration Committee |
| (2) Mr. Burin Wongsanguan | Director |
| (3) Mr. Jakapan Panomouppatham | Independent Director, Member of Nomination and Remuneration Committee and Chairman of Risk Management Committee |

The Nomination and Remuneration Committee has considered the qualifications and performance of the directors who retired by rotation under this Agenda and viewed that all 3 directors have performed their duties completely and appropriately. The Board of Directors has resolved to propose to the shareholders' meeting to re-elect all 3 directors who were due to retire by rotation to be the directors of the Company for another term. The brief profile of those 3 directors had already been sent to the shareholders along with the invitation to this Meeting (Enclosure 4).

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions. However, no queries or suggestions were made.

The Secretary thereafter asked the Meeting to consider re-electing all 3 directors who were due to retire by rotation to be the directors of the Company for another term. The Secretary also asked all shareholders to cast their votes to appoint the directors on individual basis.

After due consideration, the Meeting resolved by a majority vote to re-elect such 3 directors who retired by rotation to be the directors of the Company for another term as proposed in all respects with the following votes:

(1) Mr. Shui Pang Kanjanapas Executive Director, Vice Chairman, Chief Executive Officer, Member of Risk Management Committee and Member of Nomination and Remuneration Committee
(with 6,919,657,915 votes (or 99.2499% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 52,293,484 votes (or 0.7500% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 0 votes abstaining).

(2) Mr. Burin Wongsanguan Director
(with 6,966,500,199 votes (or 99.9218% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 5,451,200 votes (or 0.0781% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 0 votes abstaining).

(3) Mr. Jakapan Panomouppatham Independent Director, Member of Nomination and Remuneration Committee and Chairman of Risk Management Committee
(with 6,953,607,315 votes (or 99.7368% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 18,344,084 votes (or 0.2631% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 0 votes abstaining).

Agenda 6 To consider and approve the payment of directors' remuneration for the fiscal year ended 31 March 2026

The Secretary informed the Meeting that the Board of Directors has resolved to propose to the shareholders' meeting to consider and approve the payment of directors' remuneration for the year ended 31 March 2026 in the aggregate amount of not exceeding THB 7,623,000, by authorizing the Board of Directors of the Company and/or the person entrusted by the Board of Directors of the Company to have the power to distribute the said amount to each director as the Board of Directors deemed appropriate by taking into consideration of personal performance of each director as the main criteria. Details of the payment of directors' remuneration for the fiscal year ended 31 March 2026 were sent to shareholders together with the invitation to this Meeting (Enclosure 5).

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions. However, no queries or suggestions were made.

The Secretary thereafter asked the Meeting to consider and approve the payment of directors' remuneration for the performance of the fiscal year ended 31 March 2026 and the authorization as aforementioned.

After due consideration, the Meeting resolved by not less than two-thirds of the total number of votes of shareholders attending the Meeting to approve the payment of directors' remuneration for their performance of the fiscal year ended 31 March 2026 and the authorization as proposed in all respects (with 6,966,065,399 votes (or 99.9155% of

the total votes of shareholders attending the Meeting) approving this matter; 0 votes (or 0% of the total votes of shareholders attending the Meeting) disapproving; and 5,886,000 votes (or 0.0844% of the total votes of shareholders attending the Meeting) abstaining).

Agenda 7 To consider and approve the appointment of the auditor and fixing of remuneration of the Company's auditors for the year ended 31 March 2026

The Secretary informed the Meeting that in compliance with the law, the Meeting is required to consider and appoint the auditors for the fiscal year ended 31 March 2026 and fix the remuneration for the said auditors. The Secretary proposed the appointment of Miss Kannika Wipanurat, Certified Public Account Registration No. 7305, and/or Miss Kanita Sawangwong, Certified Public Account Registration No. 14943, and/or Mr. Jadesada Hungsapruerk, Certified Public Account Registration No. 3759, and/or Mr. Jirote Sirirorote, Certified Public Account Registration No.5113, and/or Mr. Worapol Wiriyakulapong, Certified Public Account Registration No. 11181, and/or Mr. Pojana Asawasontichai, Certified Public Account Registration No. 4891 and/or Mr. Wichian Proongpanish, Certified Public Account Registration No. 5851 and/or Mr. Supoj Mahantachaisakun, Certified Public Account Registration No. 12794, and/or Miss Kanwarat Saksriborworn, Certified Public Account Registration No. 13273, and/or Miss Bongkotrat Suamsiri, Certified Public Account Registration No. 13512, and/or Mr. Thanathit Raksathianraphap, Certified Public Account Registration No. 13646 of Karin Audit Company Limited as auditors of the Company for the fiscal year ending 31 March 2026 with the authority to audit and express opinion on the financial statements of the Company (including the consolidated financial statements). In the event that the said auditors cannot perform their duties, Karin Audit Company Limited shall have the power to appoint another auditor from Karin Audit Company Limited to perform the duties in place of those auditors. The auditor's remuneration for the fiscal year ended 31 March 2026, which included the fees for auditing the Consolidated Financial Statements and reviewing the Quarterly Financial Statements of the Company and its subsidiaries was determined at not exceeding THB 7,100,000 in total. The audit fee for the Company in particular was THB 1,620,000.

The opinion of the Audit Committee and the Board of Directors in relation to the appointment of the auditor and fixing of the audit fees together with the details of the auditors proposed for appointment for the year ended 31 March 2026 were sent to shareholders together with the invitation to this Meeting (Enclosure 6).

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions.

Mr. Suchot Chanwipha, proxy, inquired whether the Company has any plans to change its auditor in the future, given that the Company has not changed its auditor for more than five years.

The Chairman responded that, at present, the Company has no plans to change its auditor.

Mr. Chamras Hongpaisarn, Accounting and Executive Manager, further responded that Miss Kannika Wipanurat has served as the Company's auditor for four years. The Company has rotated the individual auditor in accordance with the requirements of the Office of the Securities and Exchange Commission ("SEC"). He also noted that Karin Audit Company Limited, possesses extensive expertise and a deep understanding of the Company's business operations.

The Secretary thereafter asked the Meeting to consider and approve the appointment of the auditor and fixing of remuneration of the Company's auditor for the fiscal year ended 31 March 2026 as aforementioned.

After due consideration, the Meeting unanimously resolved to approve the appointment of the auditor and the fixing of the auditor's remuneration for the fiscal year ended 31 March 2026 as proposed in all respects (with 6,926,624,899 votes (or 100% of the total number of votes of shareholders attending the Meeting and casting their votes) approving this matter; 0 vote (or 0% of the total number of votes of shareholders attending the Meeting and casting their votes) disapproving; and 45,326,500 votes abstaining).

Agenda 8 To consider other matters (if any)

The Secretary provided the opportunity for the Meeting to make additional queries or suggestions.

Mr. Suchot Chanwipha, shareholder, inquired for further clarification regarding the revaluation of investment properties, noting that this item was recorded as other revenue but represents a non-cash item. He sought to understand the purpose of such revaluation, particularly given that the Company has consistently applied this accounting technique for several years.

The Chairman responded that the revaluation of investment properties reflects the current value of the Company's land and assets, including depreciation of office buildings and the IMPACT complex. The increase in land value was primarily due to the opening of the Metropolitan Rapid Transit Pink Line extension to Muang Thong Thani. The Company engaged a reputable independent appraiser to conduct this valuation.

Mr. Chamras Hongpaisarn, Accounting and Executive Manager, further responded that the Company's property valuation process complies with financial reporting standards outlined in the 2025 Annual Report (page 95, Note 3.1). The Company's financial statements are prepared in accordance with generally accepted accounting principles under the Accounting Act B.E. 2543, financial reporting standards under the Accounting Professions Act B.E. 2547, and the Securities and Exchange Commission's regulations on financial reporting under the Securities and Exchange Act. Note 3.3.8 specifies that investment properties, such as, land held for future profit and not for ordinary sale, are presented at fair value, determined by independent appraisers and reviewed by the Company's board of directors. Changes in fair value, net of deferred tax, are recognized in the comprehensive income statement of the reporting period, with appraisals approved by the Stock Exchange of Thailand.

Mr. Chayanwat Karawawatana, shareholder, inquired the followings:

- (1) Does the Company have plans to develop additional mixed-use projects or condominiums in Muang Thong Thani, or pursue joint ventures with new partners in the long term?
- (2) How does management view the impact of the MRT Pink Line project on land value and revenue-generating potential?
- (3) What does management consider to be the most significant risk for the Company in 2025, and what measures are in place to address it?

The Chairman responded:

(1) The Company still holds approximately 500–600 rai of land in Muang Thong Thani that could be developed. Should an attractive joint venture proposal arise, the Company is open to considering it.

(2) The Metropolitan Rapid Transit Pink Line extension project has undoubtedly enhanced the value of the Company's land, enabling opportunities for projects such as mixed-use developments around Muang Thong Thani Lake, additional exhibition and convention facilities, hotels, condominiums, and shopping malls. The Company also owns land near Silpakorn University, opposite Cosmo Bazaar, where the university plans to accommodate an additional 5,000 domestic and international students by 2026. This presents a favorable opportunity for new developments to cater to this market.

(3) The Company conducts regular risk assessment meetings to monitor global risk factors that could impact its operations. Current key risks include global economic conditions and geopolitical tensions that may affect consumer confidence, potentially leading to inflation, rising interest rates, and stricter bank lending for condominium purchases. The Company mitigates these risks by avoiding bank borrowings and primarily using internal cash flows for project development.

Regarding the MICE (Meetings, Incentives, Conventions, Exhibitions) business, the Chairman noted that although international events have decreased, the majority of IMPACT's exhibitions are domestic, thus less affected by global economic conditions. The most significant challenge previously faced was during the COVID-19 pandemic, which halted all events for three years. This experience highlighted pandemic risk, which the Company continues to address. Diversifying into various business segments, such as rental real estate serving data centers, has provided revenue resilience for the Company. On natural disaster risks, such as earthquakes, the company's high-quality construction standards have minimized impact. For flood risks, the Company has invested in pump stations, pipe repairs, and sub-station infrastructure to ensure continuity of electricity supply. Additionally, solar energy storage systems have been implemented to provide backup power during outages.

Mr. Suchot Chanwipha, shareholder, inquired about the 3,448-square-meter plot of land on Phetchaburi Road under the "Grand Metro" project, valued at THB 5 billion, asking for its exact location.

The Chairman replied that the land is located on Phetchaburi Road, near the future Purple Line, with the nearest station approximately 6–7 minutes away from the site.

Mr. Suchot Chanwipha, shareholder, inquired about the land on Pattanakarn Road known as "Muang Thong Pattanakarn," valued at THB 569 million.

Ms. Kunwadee Jintavorn, Project Director, responded that "Muang Thong Pattanakarn" originated from the Company's previous project, Muang Thong 2, located in Soi Pattanakarn 69, which is now considered a prime urban area.

Mr. Suchot Chanwipha, shareholder, inquired about the increase in shareholding proportion of Mr. Prateep Tangmatitham, owner of Supalai and its subsidiary, i.e. Haadyai Nakarin Co., Ltd., that has increased to nearly 5%. He asked whether there are any plans for collaboration or partnership in the future.

The Chairman responded that there are currently no plans for collaboration with the mentioned shareholder. However, the Company is open to considering any attractive proposals.

Ms. Poonsri Karncharoenkulwong, proxy from the Thai Investors Association, suggested that the Company consider holding future AGMs in a hybrid format (physical and online) to enhance direct and efficient communication between shareholders, management, and the board, in line with the SEC's cooperation letter dated 19 March 2025.

The Chairman thanked her for the suggestion and said it would be taken under consideration.

Mr. Piyapong Prasatthong, shareholder, inquired about the Company's plans for developing the land along Phetchaburi Road in the Ratchathewi district.

The Chairman responded that the Company currently has no immediate plans to develop the Phetchaburi Road land, as its focus remains on investments in the MRT Pink Line project and ongoing developments in Muang Thong Thani.

No shareholders proposed any other matters for the Meeting's consideration.

The Chairman thanked the shareholders who attended the Meeting and declared the Meeting adjourned.

The Meeting ended at 15.53 hrs.



(Mr. Sui Hung Kanjanapas)
Chairman of the Meeting



(Mrs. Punnarath Itthirathchaovakul)
Secretary of the Meeting

ANNEX 3

The Appropriation of Legal Reserve
and Dividend Policy of the Company

Supplementary for consideration of Agenda 4

Legal Reserve

Legal Reserve Policy of the Company

Section 116 of the Public Limited Companies Act B.E. 2535 (as amended) and Article 39 of the Company's Article of Association provide that the Company must appropriate net profit to be legal reserve fund of at least 5% of the annual net profit less the total accumulated losses brought forward (if any) until the reserve fund reaches an amount not less than 10% of the registered capital of the Company.

Appropriation of legal reserve that is proposed to the shareholders' meeting for consideration and approval

The statements of financial position, statements of comprehensive income and statements of changes in shareholders' equity of the Company in the separate financial statements for the year ended 31 March 2026 recorded a net annual profit of Baht 1,683,226,539 (One Billion Six Hundred Eighty-Three Million Two Hundred Twenty-Six Thousand Five Hundred Thirty-Nine Baht)

In order to comply with the laws and the Articles of Association of the Company, the Board of Directors Meeting No.2/2026 held on 28 May 2026 has considered the matter and has deemed it appropriate to propose to the annual general meeting of shareholders to consider and approve the appropriation of the profit of Baht 84,161,327 (Eighty Four Million One Hundred Sixty One Thousand Three Hundred Twenty Seven Baht) which is equivalent to 5% of the net profit for the year ended 31 March 2026 as the legal reserve.

Details of legal reserve appropriation of the Company (Unit : Baht)

Legal Reserve Appropriation	As of 31 March 2026	As of 31 March 2025
Registered Capital of the Company	26,273,882,154	26,273,882,154
10 percent of Registered Capital	2,627,388,215	2,627,388,215
Appropriated Legal Reserve	1,270,127,132	1,163,318,506
Additional appropriation of Legal Reserve	84,161,327	106,808,626
Balance of Legal Reserve	1,354,288,459	1,270,127,132

Dividend

Section 115 of the Public Limited Companies Act B.E.2535 (as amended) and Article 38 of the Company's Articles of Association provide that in case the Company does not have an accumulated loss, the Company (with the approval of the shareholders' meeting) may pay dividend out of the profits to the shareholders.

Dividend Policy of the Company

The Company has a policy to pay a dividend of not more than 50% of its net profit after tax and legal reserves. In approving dividend payments to the Company's shareholders, the Board of Directors must take into consideration the operating results of the Company and its subsidiaries, financial position, liquidity, future business plan and other management-related factors.

Subsidiaries of the Company do not set dividend payment policies, the payment is based on a percentage of net profit after tax. Payment of dividend will be decided by each of the subsidiary's board of directors on a case-by-case basis, and in considering the payment, operating results, financial position, liquidity, future business plans and other management-related factors will be taken into consideration.

Dividend payment for the year ended 31 March 2026

The Board of Directors' meeting No.2/2026 held on 28 May 2026 has considered the operating results of the Company and its subsidiaries, financial position, liquidity, future business plan and other management-related factors, and has deemed it appropriate to propose to the annual general meeting of shareholders to consider and approve the payment of dividend for the operation results for the year ended 31 March 2026.

Dividend that will be proposed to the shareholders' meeting for consideration and approval

The Separate Financial Statements of the Company for the year ended 31 March 2026 recorded unappropriated retaining earnings of Baht 10,882,063,725 (Ten Billion Eight Hundred Eighty-Two Million Sixty-Three Thousand Seven Hundred Twenty-Five Baht). The Board of Directors' meeting No.2/2026 held on 28 May 2026 has considered the matter of dividend payment and deemed it appropriate to pay the dividend to Company's shareholders at the rate of Baht 0.0125 (One point Two Five Satang) per one ordinary share. Total amount of dividend payment will be Baht 216,907,814.43 (Two Hundred Sixteen Million Nine Hundred Seven Thousand Eight Hundred Fourteen and Forty-three Satang) or 12.89% of the Company's net profit from the Separate Financial Statements for the year ended 31 March 2026.

The record date on which shareholders have the right to receive the dividend shall be on 30 July 2026 and the payment of dividend shall be made on 14 August 2026. The Board of Directors' Meeting has also resolved to propose this matter to the shareholders' meeting for consideration and approval.

Comparison of Dividend Payment for the year ended 31 March 2024-2026

Details of Dividend	Year 2026	Year 2025	Year 2024
Total amount of Dividend (Baht)	216,907,814.43	173,526,251.54	173,526,251.54
Dividend per one ordinary share (Baht)	0.0125	0.01	0.01
Dividend Ratio			
- net profit from separate financial statements	12.89%	8.12%	12.19%
- net profit from consolidated financial statements	17.53%	14.30%	12.48%
Number of shares having the rights to receive Dividend	17,352,625,154	17,352,625,154	17,352,625,154

ANNEX 4

Brief CVs of the retired directors who have been proposed for re-election as the Company's directors for another term together with the Definition of Independent Directors of the Company

Supplementary for consideration of Agenda 5



Mr. Suihung Kanjanapas

Chairman of the Board, Executive Director and Chairman of Nomination and Remuneration Committee

Age 53 years

Education Bachelor of Chemistry with Management, Imperial College of Science and Technology, London, United Kingdom

Professional Training Program

- **Thai Institute of Director**

Directors Accreditation Program (DAP) Class 166/2019 (2562)

Role of the Chairman Program (RCP) Class 56/2024 (2567)

No. of shares holding in the Company 15,815,010 shares (as of 15 June 2026) or 0.09% of total issued shares of the Company

No. of years of BLAND's directorship 24 years 11 months (Since 27 July 2001)

Meeting attendance during year 2025-2026 (As of 31 March 2026)

Annual General Meeting of Shareholders	Total no. of meetings 1 Attendance 1
Board of Directors' Meeting	Total no. of meetings 4 Attendance 4
Executive Board Meeting	Total no. of meetings 7 Attendance 7
Nomination and Remuneration Committee's Meeting	Total no. of meetings 1 Attendance 1

Directorship in any listed companies

In the Stock Exchange of Thailand - None -

Directorship in any non-listed companies

2025 - Present	Director, Impact Live Nation Co., Ltd.
1999 - Present	Director, Impact Exhibition Management Co., Ltd.
2003 - Present	Director, Bangkok Airport Industry Co.,Ltd.
2012 - Present	Director, Sinpornchai Co., Ltd.
2012 - Present	Director, Bangkok Land Agency Co., Ltd.
2012 - Present	Director, Muang Thong Building Services Co., Ltd.
2012 - Present	Director, Muang Thong Services and Management Co., Ltd.

Directorship or Management in any business which may be caused to occur the conflict of interest or be the competitor of the Company business - None -

Mr. Supavat Saicheua
Independent Director, Member of Audit Committee and
Member of Risk Management Committee



Age 68 years

Education

- Bachelor of Arts (Economics), University of Philippines, the Philippines
- Master of Arts (Economics), Western Michigan University, United State of America
- Certificate in post graduate course on European Economic Integration at the University of Amsterdam

Professional Training Courses

- Thai Institute of Director (IOD)

- Financial Statements Demystified for Director (FDD) Class 1/2009 (2552)
- Director Certification Program (DCP) Class 126/2009 (2552)
- Audit Committee Program (ACP) Class 31/2009 (2552)
- Monitoring the Internal Audit Function (MIA) Class 8/2010 (2553)
- Monitoring Fraud Risk Management (MFM) Class 3/2010 (2553)
- Monitoring the Quality of Financial Reporting (MFR) Class 11/2010 (2553)
- Advance Audit Committee Program (AAP) Class 4/2010 (2553)
- Risk Management Program for Corporate Leaders (RCL) Class 166/2019 (2562)

No. of shares holding in the Company None (as of 15 June 2026)

Number of years of BLAND's directorship 15 years 11 months (since 29 July 2010)

Meeting attendance during year 2025-2026 (As of 31 March 2026)

Annual General Meeting of Shareholders	Total no. of meetings 1 Attendance 1
Board of Director's Meeting	Total no. of meetings 4 Attendance 4
Audit Committee's Meeting	Total no. of meetings 4 Attendance 4
Risk Management's Meeting	Total no. of meetings 1 Attendance 1

Directorship in any listed companies in the Stock Exchange of Thailand

2023 – Present Independent Director, Chairman of the Board, Chairman of Risk Management Member of Audit Committee and Member of Nomination and Remuneration Committee of Frontline Engineering Public Company Limited

Directorship in any non-listed companies

2022 – Present Independent Director, Vice Chairman, Chairman of Audit Committee, Member of Risk Management and Member of Nomination and Remuneration Committee of Tekatat Development Public Company Limited

Directorship or Management in any business which may be caused to occur the conflict of interest or be the competitor of the Company business - None -

Mr. Panya Boonyapiwat
Independent Director



Age 63 years

Education

- Bachelor of Electrical Engineering, Kasetsart university
- Master of Business Administration Program in Management, University of Texas at Arlington
- Doctoral of Psychology of Management, University of Texas at Arlington

Professional Training Courses

- Thai Institute of Director

Director Certification Program (DCP) Class 94/2007 (2550)
Role of the Chairman (RCP) Class 39/2016 (2559)

- Other Institutes

Psychological Operations Director Program Class 109
Advanced Security Management Program (ASMP) Class 5
Director Program Class 19 of Capital Market Academy (CMA)
Academy of Business Creativity (ABC) Class 7
Global Business Leaders (GBL), Cornell University, Business Institute Class 1
Top Executive Program in Commerce and Trade (TEPCoT) Class 13
Business Golf Academy Thailand First Class #1

No. of shares holding in the Company None (as of 15 June 2026)

No. of years of BLAND's directorship 15 years 9 months (Since 19 October 2010)

Meeting attendance during year 2025-2026 (As of 31 March 2026)

Annual General Meeting of Shareholders	Total no. of meetings 1 Attendance 1
Board of Director's Meeting	Total no. of meetings 4 Attendance 4

Directorship in any listed companies in the Stock Exchange of Thailand

2020 – Present Director, Chairman of Executive Committee, Chairman of Risk Management Committee and Chief Executive Officer

2023 – Present Director, First Vice Chairman and Chairman of Risk Management of Frontline Engineering Public Company Limited

2024 – Present Independent Director and Chairman of Audit Committee of Proen Corp Public Company Limited

2024 – Present Independent Director of Trinity Watthana Public Company Limited

Directorship in any non-listed companies

2019 – Present Director of Mctric Public Company Limited

2022 – Present Independent Director, Chairman of the Board, Chairman of Risk Management, Member of Audit Committee and Member of Nomination and Remuneration Committee of Tekatat Development Public Company Limited

2024 – Present Director of World Wire Processing Company Limited

2024 – Present Director of The Megawatt Company Limited

Mr. Panya Boonyapiwat
Independent Director

Directorship in any non-listed companies (CONT.)

2025 – Present Director of Atlas EV Company Limited

2025 – Present Director of CJM-B Synergy Company Limited

**Directorship or Management in any business which
may be caused to occur the conflict of interest or
be the competitor of the Company business**

- None -

Definition of Independent Director of Bangkok Land Public Company Limited

Number of Independent Director shall be at least one third (1/3) of total number of Directors but in any case shall not be less than 3 directors. All Independent Directors must possess qualifications as follows:

1. Holding shares not exceeding one (1) percent of the total number of voting shares of the Company, its parent company, subsidiary, associate company or juristic person which may have conflicts of interest, including the shares held by related persons of the independent director.
2. Neither being nor having been an executive director, customer, employee, staff, or advisor who receives salary, or a controlling person of the Company, its parent company, subsidiary, associate company, same-level subsidiary or juristic person who may have conflicts of interest unless the foregoing status has ended not less than two years prior to the date of appointment.
3. Not being a person related by blood or registration under laws, as father, mother, spouse, sibling, and child, including spouse of the child, executives, major shareholders, controlling persons, or persons to be nominated as executives or controlling persons of the Company or its subsidiary.
4. Not having or having had a business relationship with the Company, its parent company, subsidiary, associate company or juristic person who may have conflicts of interest in; the manner which may interfere with his/her independent judgement, and neither being nor having been a major shareholder, non-independent director or executive of any person having business relationship with the Company, its parent company, subsidiary, associate company or juristic person who may have conflicts of interest unless the foregoing relationship has ended not less than two (2) years prior to the date of appointment.

The term 'business relationship' includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, where the value of transaction is more than Baht Twenty (20) million or more than three (3) percent of net tangible assets, whichever is lower. The value of transaction shall be calculated according to the calculation method for value of connected transactions under the Notification of the Board of Governors of the Stock Exchange of Thailand Re: Disclosure of Information and Other Acts of Listed Companies Concerning the Connected Transactions. The transactions occurred within a year of the transaction shall also be included in the calculation of value of the transaction.

5. Neither being nor having been an auditor of the Company, its parent company, subsidiary, associate company or juristic person who may have conflicts of interest, and not being a major shareholder, non-independent director, executive or partner of an audit firm which employs auditors of the Company, its parent company, subsidiary, associate company or juristic person who may have conflicts of interest unless the foregoing relationship has ended not less than two (2) years prior to the date of appointment.
6. Neither being nor having been any professional advisor including legal advisor or financial advisor who receives an annual service fee exceeding Baht Two (2) million from the Company, its parent company, subsidiary, associate company or juristic person who may have conflicts of interest. In case the professional advisor is a juristic person, this shall include neither being nor having been a major shareholder, non-independent director, executive or partner of the professional advisor unless the foregoing relationship has ended not less than two (2) years prior to the date of appointment.

7. Not being a director who has been appointed as a representative of the Company's director, major shareholder or shareholders who are related to the Company's major shareholder.

8. Not operating any business which has the same nature as and is in significant competition with the business of the Company or its subsidiary or being a substantial partner in a partnership or being a director who is involved in the management, or being an employee, a staff or a consultant under the pay-roll or holding shares that exceed 1 percent of the total voting shares of another company which has the same nature as and is in competition with the business of the Company or its subsidiary.

9. Not having any other characteristics which make him/her incapable of expressing independent opinions with regard to the Company's business affairs.

ANNEX 5

Brief CVs of Mrs. Kulkanist Khamsirivatchara, the new independent director of the Company
Supplementary for consideration of Agenda 6

Brief CV of Mrs. Kulkanist Khamsirivatchara



Age 63 years

Education

- Bachelor of Laws (LL.B.) (Honors) Thammasat University, Thailand
- Thai Barrister-at-Law (Ranked 6th), Thai Bar Association
- Masters of American Legal Studies Degree (M.A.L.S.) from Chicago-Kent College of Law, Illinois Institute of Technology Illinois, 1989
- LL.M. from Southern Methodist University, Dallas, Texas 1988 in Comparative and International Law.

Professional Training Courses

- Audit Committee Program (ACP) Class 1/2004, Thai Institute of Directors Association (Thai IOD)
- Finance for Non-Finance Directors Program (FNF), Thai Institute of Directors Association
- TLCA Executive Development Program Class 6, Thai Listed Companies Association
- ABC Difference: How to Harness Business Creativity (Class 5) – Developing Business Strategies through Creativity

Professional Experience

2023 – Present	Independent Legal Advisor
2005 – 2023	Partner, Siam Premier International Law Office Limited
2000 – 2005	Partner, Minter Ellison (Thailand) Limited
1989 – 2000	Associate / Partner, Baker & McKenzie Ltd.
2003 – 2021	Sub-Committee Member, Takeover Panel, appointed by the Securities and Exchange Commission of Thailand

Other Information

- Ordinary Member, Thai Bar Association
- Member, Lawyers Council of Thailand

Directorship in any listed companies
in the Stock Exchange of Thailand

- None -

Directorship in any non-listed companies

- None –

Directorship or Management in any business which
may be caused to occur the conflict of interest or
be the competitor of the Company business

- None -

ANNEX 6

Directors' remuneration for the fiscal year ended
31 March 2027

Supplementary for consideration of Agenda 7

Policy and Criteria for the Payment of Remuneration to the Directors of the Company

The Company determines the remuneration to the directors of the Company by taking into account the following matters:-

- Obligations and Responsibilities in performing duties;
- Long-Term benefits to Shareholders;
- The remuneration should be uncomplicated, transparent and easy to check;
- Operating results of the Company in the past year;
- Comparing with the business of similar types and sizes.

The Company has no policy to provide benefits in any form other than remuneration to the Company's directors. In determining the remuneration payable to the directors, the Nomination and Remuneration Committee will assess the performance of directors each year and present to the Board of Directors for approval before proposing to the Annual General Meeting of Shareholders for approval.

Remuneration of Directors for the year ended 31 March 2026 (For Comparison Purposes Only)

The 53rd Annual General Meeting of Shareholders on 16 July 2025 approved the directors' remuneration for the year ended 31 March 2026 in the sum of not exceeding Baht 7,623,000 (Seven Million Six Hundred Twenty-Three Thousand Baht). Payment shall be allotted to the Company's directors within the 3rd quarter of 2026.

Proposed Remuneration of Directors for the year ended 31 March 2027

The meeting of the Nomination and Remuneration Committee No.1/2026 (2569) on 28 May 2026 has supported and agreed to maintain the remuneration to the Company's directors and Audit Committee at the same rate as the previous year. However, due to the additional of one new director, the total remuneration of the Board of Directors has increased to a total amount of not exceeding Baht 8,530,500.

The Board of Directors' Meeting No. 2/2026 held on 28 May 2026 therefore considered and resolved to pay remuneration to directors for the year ended 31 March 2027, as recommended by the Nomination and Remuneration Committee and deemed it appropriate to propose to the 54th Annual General Meeting of Shareholders to consider and approve the remuneration for the directors as follows:

- (1) to approve remuneration of directors in the amount of not exceeding Baht 8,530,500 (Eight Million Five Hundred Thirty Thousand Five Hundred Baht) for the year ended 31 March 2027;
- (2) to authorize the Board of Directors and/or the person entrusted by the Board of Directors to have the power to distribute the approved amount to each director as deemed appropriate;
- (3) No additional remuneration or benefits have been specified.

Table showing the Details of Remuneration Payable to Directors

Remuneration Payable to	Number of Directors (person)	Remuneration per director for Year 2027* (Baht)	Total Remuneration for Year 2027* (Baht)	Total Remuneration for Year 2026** (Baht)
Board of Directors	9	907,500.00	8,167,500.00	7,260,000.00
Audit Committee				
- Chairman	1	181,500.00	181,500.00	181,500.00
- Members	2	90,750.00	181,500.00	181,500.00
Total Remuneration			8,530,500.00	7,623,000.00

* Proposed to the 54th Annual General Meeting of Shareholders for approval which consists of a total of 9 directors

** Remuneration payment for a total of 8 directors

The Board of Director Meeting No.7/2019 held on 14 November 2019 has resolved to approve the appointment of 2 additional sub-committees i.e. the Risk Management Committee and the Nomination and Remuneration Committee as well as the determination of scope of power, duties and responsibilities for both committees as aforementioned.

As of 31 March 2026 the Company has not fixed any remuneration for such 2 committees at the moment.

ANNEX 7

The appointment of the Company's auditors
and determination of audit fees for the year
ended 31 March 2027

Supplementary for consideration of Agenda 8

Opinion of the Audit Committee

The meeting of the Audit Committee No.2/2569 (2026) on 28 May 2026 expressed its opinion that for the fiscal year ended 31 March 2026, Karin Audit Company Limited, the auditor of the Company, has properly and fully performed its duties in an independent manner and has therefore deemed it appropriate to propose the Board of Directors to consider and appoint the said firm as the auditor of the Company for another term with a total fee for the year ended 31 March 2027 in the amount of not exceeding Baht 7,300,000 (Seven Million Three Hundred Thousand Baht) (For the year ended 31 March 2026 in the amount of not exceeding Baht 7,100,000). This audit fee includes the fee for auditing consolidated financial statements and the fee for reviewing quarterly financial statements of the Company and its subsidiaries which is an increase of Baht 200,000 (Two Hundred Thousand Baht) from the previous year due to the increased of workload from changes in the management system and business expansion of the Company's subsidiaries. The audit fee for the Company's financial statements in particular is Baht 1,620,000.00 (One Million Six Hundred Twenty Thousand Baht) (For the fiscal year ended 31 March 2026 – Baht 1,620,000).

Auditors and Audit fee proposed to be approved at the 54th Annual General Meeting of Shareholders

The Board of Directors' Meeting No.2/2569 (2026) held on 28 May 2026 has considered (with the recommendation and approval from the meeting of the Audit Committee) and deemed it appropriate to propose the appointment of the auditor and determination of the audit fee for the year ended 31 March 2027 to the 54th Annual General of Shareholders as follows:-

(1) Proposed to appoint auditors from Karin Audit Co., Ltd., with the names as follows:

Name-Surname	Certified Public Account Registration Number	Company shareholding ratio	Signing to certify the Company's financial statements (year)
Ms. Kannika Wipanurat	7305	-	5 (Year ended March 2022-2026)
Ms. Kanita Sawangwong	14943	-	-
Mr. Jadesada Hungsapruet	3759	-	-
Mr. Jirote Sirirrote	5113	-	5 (Year ended March 2017-2021)
Mr. Worapol Wiriyakulapong	11181	-	-
Mr. Pojana Asawasontichai	4891	-	-
Mr. Wichian Proongpanish	5851	-	-
Ms. Mr. Supoj Mahantachaisakul	12794	-	-
Ms. Kanwarat Saksriborworn	13273	-	-
Ms. Bongkotrat Suamsiri	13512	-	-
Mr. Thanathit Raksathianraphap	13646	-	-

to be the auditor of the Company and its subsidiaries for the year ended 31 March 2027 by giving the above auditors the power to audit and express an opinion on the Company's financial statements (including the consolidated financial statements). All nominated auditors are qualified as approved by the Office of the Securities and Exchange Commission.

The said auditors do not hold any share of the Company. They also do not have any relationships or any interests with the Company, subsidiaries, executives, major shareholders or any person related to the said persons and thus

they are independent to audit and express their opinions on the financial statements of the Company and its subsidiaries.

In case that the said auditors cannot carry out their duties, Karin Audit Co.,Ltd. is authorized to appoint another auditor of its firm to perform the work.

(2) To fix the auditor remuneration in the amount of not exceeding Baht 7,300,000 (Seven Million Three Hundred Thousand Baht) for auditing consolidated financial statements and reviewing quarterly financial statements of the Company and its subsidiaries. The audit fee for the Company's financial statements in particular is Baht 1,620,000.00 (One Million Six Hundred Twenty Thousand Baht). Karin Audit Co.,Ltd. does not charge any other service fees for auditing the Company and its subsidiaries.

Four-Year Audit Fee Comparison Table

For the fiscal year ended 31 March	Company and its subsidiaries (Baht)	Particular Company (Baht)
2024	not exceeding of 7,040,000	1,620,000.00
2025	not exceeding of 7,100,000	1,620,000.00
2026	not exceeding of 7,100,000	1,620,000.00
2027	not exceeding of 7,300,000	1,620,000.00

ANNEX 8

Proxy Form B and Information of independent directors
nominated by the Company as a proxy from the
shareholders

แบบหนังสือมอบฉันทะ แบบ ข.
Proxy (Form B.)

เลขทะเบียนผู้ถือหุ้น..... เขียนที่.....
Shareholders register no. Written at

วันที่ เดือน พ.ศ.
Date Month Year

(1) ข้าพเจ้า.....อายุ.....ปี บัตรประจำตัวประชาชนเลขที่.....
I/We Age year I.D.Card No.

อยู่บ้านเลขที่..... ถนน..... ตำบล/แขวง.....
Residing at Road Sub-District
อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์.....
District Province Postal Code

(2) เป็นผู้ถือหุ้นของบริษัท บางกอกแลนด์ จำกัด (มหาชน)
being a shareholder of Bangkok Land Public Company Limited

โดยถือหุ้นจำนวนทั้งสิ้นรวม..... หุ้นและออกเสียงลงคะแนนได้เท่ากับเสียง ดังนี้
holding the total amount shares and having the right to vote equal to votes as follows
หุ้นสามัญ.....หุ้น และออกเสียงลงคะแนนได้เท่ากับ.....เสียง
ordinary share shares and having the right to vote equal to votes
หุ้นบุริมสิทธิ หุ้น และออกเสียงลงคะแนนได้เท่ากับเสียง
preference share shares and having the right to vote equal to votes

(3) ขอมอบฉันทะให้
Hereby appoint

(1).....อายุ.....ปี บัตรประจำตัวประชาชนเลขที่.....
Age years I.D.Card No.

อยู่บ้านเลขที่..... ถนน..... ตำบล/แขวง.....
Residing at Road Sub-District
อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์.....หรือ
District Province Postal Code or

(2).....อายุ.....ปี บัตรประจำตัวประชาชนเลขที่.....
Age years I.D.Card No.

อยู่บ้านเลขที่..... ถนน..... ตำบล/แขวง.....
Residing at Road Sub-District
อำเภอ/เขต..... จังหวัด..... รหัสไปรษณีย์.....หรือ
District Province Postal Code or

(3) นายประสาน ฮอกชูน อายุ 70 ปี บัตรประจำตัวประชาชนเลขที่ 3-1020-01545-64-2 อยู่บ้านเลขที่ 36/283 ซอยสาย
ไหม 23 แขวงสายไหม เขตสายไหม กรุงเทพมหานคร 10220 ซึ่งเป็นกรรมการอิสระและประธานคณะกรรมการตรวจสอบ หรือ
Mr. Prasan Hokchoon Age 70 years I.D. Card No. 3-1020-01545-64-2 Residing at 36/283 Soi Saimai 23,
Kwaeng Saimai, Khet Saimai, Bangkok 10220 who is an Independent Director and Chairman of the Audit Committee or



นายศิริวัฒน์ ลิขิตนุรักษ์ อายุ 73 ปี บัตรประจำตัวประชาชนเลขที่ 3-1017-00395-32-1 อยู่บ้านเลขที่ 304 ซอยโยธินพัฒนา 3 แยก 4 แขวงคลองจั่น เขตบางกะปิ กรุงเทพมหานคร 10240 ซึ่งเป็นกรรมการอิสระ และกรรมการตรวจสอบ หรือ

Mr. Siriwat Likitnuruk Age 73 years I.D. Card No. 3-1017-00395-32-1 Residing at 304 Soi Yothingpattana 3 Yaek 4, KlongChan, BangKapi, Bangkok 10240 who is an Independent Director and Audit Committee Member or

นายจักรพันธ์ พนมอุปถัมภ์ อายุ 53 ปี บัตรประจำตัวประชาชนเลขที่ 5-1006-99030-34-0 อยู่บ้านเลขที่ 5/20 คอนโดเดอะ ริทึม สุขุมวิท 42 แขวงพระโขนง เขตคลองเตย กรุงเทพมหานคร 10110 ซึ่งเป็นกรรมการอิสระ กรรมการสรรหาและพิจารณาค่าตอบแทน และประธานคณะกรรมการบริหารความเสี่ยง

Mr. Jakapan Panomouppatham Age 53 years I.D. Card No. 5-1006-99030-34-0 Residing at 5/20 The Rhythm Sukhumvit 42, Kwaeng Phakanong, Khet Klongtoey, Bangkok 10110 who is an Independent Director, Member of the Nomination and Remuneration Committee and Chairman of the Risk Management Committee.

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้น ครั้งที่ 54 ในวันที่ 16 กรกฎาคม 2569 เวลา 14.00 น. โดยวิธีประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

anyone of the above as my/our proxy to attend and vote at the Annual General Meeting of Shareholders No.54 to be held on 16 July 2026 at 02.00 p.m. by electronic means (E-Meeting) or any adjournment at any date, time and place thereof.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

In this Meeting, I/we grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้น ครั้งที่ 53 ซึ่งประชุมเมื่อวันที่ 16 กรกฎาคม 2568

Agenda 1 To adopt the minutes of the Annual General Meeting of Shareholders No.53 held on 16 July 2025

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 2 รับทราบรายงานผลการดำเนินงานของบริษัทสำหรับปีสิ้นสุด ณ วันที่ 31 มีนาคม 2569

Agenda 2 Subject To acknowledge the results of operations of the Company for the year ended 31 March 2026

หมายเหตุวาระนี้เป็นเรื่องที่รายงานเพื่อทราบ จึงไม่ต้องมีการลงมติ

Remark This matter is for acknowledgement. The resolution is not required.

วาระที่ 3 พิจารณาอนุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนเบ็ดเสร็จสำหรับปีสิ้นสุด ณ วันที่ 31 มีนาคม 2569 และรับทราบรายงานของผู้สอบบัญชี

Agenda 3 To consider and approve the Statements of Financial Position and the Statements of Comprehensive Income of the Company for the fiscal year ended 31 March 2026, and acknowledge the Report of the Auditor

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 4 พิจารณานุมัติการจัดสรรกำไรสุทธิจากการดำเนินงานเป็นทุนสำรองตามกฎหมาย และการจ่ายเงินปันผล สำหรับปีสิ้นสุดวันที่ 31 มีนาคม 2569

Agenda 4 To consider and approve the appropriation of annual net profit from the business operation to legal reserve and the payment of dividend for the year ended 31 March 2026

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 5 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ออกจากตำแหน่งตามวาระ

Agenda 5 To consider the election of directors in place of those directors whose term will expire by rotation

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

การแต่งตั้งกรรมการทั้งหมด

Vote for all the nominated candidates as a whole.

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

การแต่งตั้งกรรมการเป็นรายบุคคล

Vote for an individual nominee.

1. ชื่อกรรมการ นายชุยฮัง กาญจนพาสน์

Director's name Mr. Suihung Kanjanapas

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

2. ชื่อกรรมการ นายศุภวัฒน์ สายเชื้อ

Director's name Mr. Supavat Saicheua

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

3. ชื่อกรรมการ นายปัญญา บุญญาภิวัฒน์

Director's name Mr. Panya Boonyapiwat

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 6 พิจารณานุมัติการเพิ่มจำนวนกรรมการ และแต่งตั้ง นางกุลกนิษฐ คำศิริวัชรา เข้าเป็นกรรมการอิสระใหม่ของบริษัท

Agenda 6 To consider and approve the increase in the number of directors and appoint Mrs. Kulkanist Khamsirivatchara as a new independent director of the Company

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 7 พิจารณานุมัติการจ่ายค่าตอบแทนให้แก่กรรมการสำหรับปีสิ้นสุด ณ วันที่ 31 มีนาคม 2570

Agenda 7 To consider and approve the payment of directors' remuneration for the year ended 31 March 2027

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 8 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีสำหรับปีสิ้นสุดวันที่ 31 มีนาคม 2570

Agenda 8 To consider and approve the appointment of the auditors and fixing of remuneration of the Company's auditors for the year ended 31 March 2027

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่ 9 พิจารณาเรื่อง อื่น ๆ (ถ้ามี)

Agenda 9 To consider other matters (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy holder in any agenda that is not as specified in this proxy shall be considered as invalid and not my voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณา หรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may consider appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any act performed by the proxy at said meeting except in case that the proxy does not vote as I specifies in the proxy form shall be deemed as having been performed by myself/ourselves in all respects.

ลงชื่อ/Signedผู้มอบฉันทะ/Grantor
(.....)

ลงชื่อ/Signedผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ : 1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
2. วาระเลือกตั้งกรรมการ สามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
3. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

Remarks: 1. The shareholders appointing the proxy must authorize only one proxy to attend and vote at the meeting and cannot split the number of shares to several proxies for splitting votes.

2. For Agenda appointing directors, the whole nominated candidates or an individual nominee can be appointed.

3. In case there is any further agenda apart from those specified above brought into consideration in the Meeting, the proxy holder can use the Supplementary Proxy Form B. as attached.



**ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Supplementary Proxy Form B.**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท บางกอกแลนด์ จำกัด (มหาชน) ในการประชุมสามัญผู้ถือหุ้น ครั้งที่ 54 ในวันที่ 16 กรกฎาคม 2569 เวลา 14.00 น. โดยวิธีประชุมผ่านสื่ออิเล็กทรอนิกส์ (E-Meeting) หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่น

The appointment of proxy by the shareholder of Bangkok Land Public Company Limited at the 54th Annual General Meeting of Shareholders to be held on 16 July 2026 at 02.00 p.m. by electronic means (E-Meeting) or any adjournment at any date, time and place thereof.

วาระที่..... เรื่อง

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่..... เรื่อง

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

วาระที่..... เรื่อง

Agenda Item Subject

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

**Information of independent directors nominated by the Company
as a proxy from the shareholders**

Name Mr. Prasan Hokchoon
Title Independent Director and
Chairman of Audit Committee
Age 70 years
Address 36/283 Soi Saimai 23, Kwaeng Saimai,
Khet Saimai, Bangkok 10220



Name Mr. Siriwat Likitnuruk
Title Independent Director and
Member of Audit Committee
Age 73 years
Address 304 Soi Yothingpattana 3 Yaek 4,
KlongChan, BangKapi, Bangkok 10240



Name Mr. Jakapan Panomouppatham
Title Independent Director, Member of Nomination
and Remuneration Committee and Chairman
of Risk Management Committee
Age 53 years
Address 5/20 The Rhythm Comdominium
Sukhumvit 42, Kwaeng Prakanong,
Khet Klongtoey, Bangkok 10110



In this regards, the independent director who is named to be the proxy will act within the scope of proxy granted by the shareholders. If the proxy does not act within the scope, the shareholders who suffer damages can exercise the rights to legal proceeding according to the laws to the Company and the proxy.

ANNEX 9

Contents of the Company's Articles of Association regarding the procedures for the appointment of directors and Meeting of Shareholders and Public Company Limited Act B.E. 2535 (as amended) relating to the 54th Annual General Meeting of Shareholders

(Translation)

**Articles of Association of Bangkok Land Public Company Limited (only on the part which
related to the Procedures for the appointment of the Directors
and the Shareholders' Meeting)**

Chapter 4: Board of Directors

Article 13. The Board of Directors of the Company shall consist of not less than 5 directors. At least half of the total directors shall reside in Thailand.

Article 15. The appointment of director shall be made by a majority vote of the shareholders' meeting in accordance with the following conditions and procedures:

- (1) One shareholder shall have one vote for each share;
- (2) The shareholder shall vote for the election of the director person by person;
- (3) Persons receiving the most votes are those who are elected to be directors, in descending

order, to the number of directors who are to be elected. If there is a tie in the last to be elected and this exceeds the said number of directors, the presiding chairman shall have an additional casting vote.

Article 16. At each Ordinary Shareholders' Meeting, one-third of the directors shall retire from office. If the number is not a multiple of three, then the number nearest to one-third shall retire from office.

The directors vacating from office in the first and second years after the registration of the company shall be selected by drawing lots. In subsequent years, the director who has held office longest shall vacate.

The director who vacates from office may be re-elected.

Article 20. A director may be prior to due time for rotation, removed by a resolution of the Shareholders' Meeting passed by a majority of not less than three-fourths of the number of shareholders attending the meeting and having the right to vote and holding the shares in aggregate of not less than half of the total shares of the shareholders who attend the meeting and have the right to vote.

Chapter 5: Shareholders' Meeting

Article 29 The Board of Directors shall hold the Annual General Meeting of Shareholders within 4 months from the end of the Company's fiscal year.

Any meeting other than the above mentioned, shall be called the Extraordinary Meeting of Shareholders. The Board of Directors can call an extraordinary meeting of shareholders at any time deemed necessary or the shareholders with shares totaling not less than 10% of the total subscribed shares may together make a written request to the Board of Directors to hold an extraordinary meeting at any time. The request must clearly state agendas and reason for holding the extraordinary meeting of shareholders. In such circumstance, the Board of Directors shall hold the extraordinary meeting of shareholders within 45 days from the received date of the written request.

In case the board of directors failed to hold the meeting within the period specified in paragraph 2, the shareholders who had submitted the written request or other shareholders whose shares totaling the required amount can hold the meeting themselves within 45 days from the date of interval from the period specified in paragraph 2. In such circumstance, the board of directors is deemed to hold the meeting and the Company will responsible for all necessary expenses occurring.

If the case appears that the meeting is held by shareholders in paragraph 3 and the total of shareholders attending the meeting does not form a quorum as prescribed in the Articles of Association, the shareholders under paragraph 3 must jointly be responsible to the Company for the expenses incurring from such meeting.

Article 30. In summoning the shareholders' meeting, the Board of Directors shall prepare a notice of the meeting specifying the place, date, time, agenda and the matters to be submitted to the meeting together with appropriate details stating clearly whether they will be for acknowledgement, for approval or for consideration, including the opinions of the Board of Directors on the said matters and shall send the same to the shareholders for information not less than 7 days prior to the meeting. Publication of notice of the meeting shall also be made in a newspaper for 3 consecutive days at least 3 days prior to the meeting.

The shareholders' meeting may be held at the locality in which the Company's head office or the Company's branch office is situated or any other province around the Kingdom or any other place where the Board deems appropriate.

Article 31. The Company may suspend its acceptance to register the transfer of shares 21 days prior to each Meeting of Shareholders by making an advance announcement at its head office and all branches to inform the shareholders of such at least 14 days before the date of its suspension of registration of share transfers.

Article 32. In the shareholders' meeting, there shall be shareholders and proxies (if any) at a number of not less than twenty-five persons holding in aggregate not less than one-third of the total number of shares sold or shareholders and proxies at a number of not less than one-half of the total number of shareholders holding in aggregate not less than one-third of the total number of shares sold to constitute a quorum.

If after one hour from the time fixed for the shareholders' meeting, the number of shareholders present is insufficient to form a quorum as specified, if such shareholders' meeting was convened at the request of shareholders, it shall be cancelled. If such shareholders' meeting was not convened at the request of shareholders, the meeting shall be called again and in a latter case notice calling for meeting shall be sent to shareholders and the register not less than 7 days before the date of the meeting. In the latter meeting, a quorum is not compulsory.

Article 33. In casting votes one share shall be entitled to one vote and the resolution of the shareholders' meeting shall comprise of the following votes:

(1) In normal case, the majority of votes of shareholders who attend the meeting and cast votes. In case of equality of votes, the Chairman of the Board shall have an additional casting vote;

(2) In the following cases, a resolution shall be passed by votes of not less than three-fourths of the total number of votes of shareholders who attend the meeting and are entitled to vote:

- (a) The sale or transfer of the whole or substantial part of the businesses of the Company to other persons;
- (b) The purchase or acceptance of transfer of businesses of other companies or private companies to the Company;
- (c) The making, amendment or termination of contracts relating to the leasing out of the whole or substantial part of the businesses of the Company, the assignment to any other persons to manage the business of the Company, or the consolidation of the business with other persons with an objective towards profit and loss sharing;
- (d) The amendment of Memorandum or Articles of Association;
- (e) The increase or decrease in the Company's capital;
- (f) The amalgamation or dissolution of the Company; and
- (g) The issuance of debentures.

Article 34. Transactions to be conducted at the annual general meeting are as follows:

- (1) Acknowledging the report of the Board of Directors covering the work done during the preceding year;
- (2) Considering and approving the balance sheets;
- (3) Considering the appropriation of profits and the payment of dividends;
- (4) Election of new directors in place of those who must retire on the expiration of their terms;
- (5) Appointment of the auditor and fixing his remuneration; and
- (6) Other businesses.

The Public Company Limited Act B.E.2535 relating to the shareholders' meeting

Section 71 At every annual ordinary meeting of shareholders, there shall be an election of the board of directors *en masse* on the same occasion, provided that the board of directors may remain in office to serve as the acting board of directors in furtherance of the operation of the company's business for the time being to the extent necessary until the new board of directors takes office.

The provisions of paragraph one shall not apply to the case where the procedures for an election of directors are provided in the articles of association of the company differently from those provided in section 70, in which case one-third of the number of the directors shall vacate office. If the number of directors is not a multiple of three, then the number nearest to one-third shall vacate office.

The directors to vacate office in the first and second years following the registration of the company shall, unless otherwise provided in the articles of association, be drawn by lots. In every subsequent year, the directors who have been longest in office shall vacate office.

The director who vacates office under this section may be re-elected.

Section 90 A company shall not pay money or give other property to directors unless it is the payment of remuneration under the articles of association of the company.

In the case where it is not specified in the articles of association, payment of remuneration under paragraph one shall be in accordance with resolutions of meetings of shareholders with the votes of not less than two-thirds of the total votes of the shareholders present at the meeting.

Section 98 The board of directors shall call a meeting of shareholders which is an annual ordinary meeting of shareholders within four months of the last day of the accounting year of the company.

The meeting of shareholders other than the one referred to in paragraph one shall be called extraordinary meetings.

In the case where the Articles of Association do not provide specific prohibition, shareholders' meeting may be conducted via electronic means as provided under the laws on electronic meetings.

Section 100 Any shareholder or shareholders, holding shares in aggregate not less than 10 percent of the total number of shares sold, may at any time subscribe their names in a letter requesting the Board of Directors to call an extraordinary meeting, provided that they must clearly give the reasons for such request in the said letter. In this case, the Board of Directors shall call the shareholders meeting within forty-five days from the date of receipt of such letter from the shareholders.

In case the Board of Directors does not hold the Shareholders' Meeting within the specified timeline under the paragraph two, the shareholders who subscribed or the other shareholders combined reaching the amount of shares prescribed may call the meeting within forty-five days after the end of the period in paragraph one. In such a case, it shall be deemed that it is the Shareholders' Meeting which is called by the Board of Directors. The Company must reimburse the expenses as necessary arising out of the hosting of such Meeting and arrange for facilitation as appropriate.

In case it appears that the Shareholders' Meeting which is called upon under the paragraph two, the attending shareholders does not meet the quorum as prescribed in the section 103, the shareholders under the paragraph two shall jointly be liable to reimburse the expenses of the hosting of the Shareholders' Meeting to the Company.

Section 101 In calling a meeting of shareholders, the board of directors shall prepare a written notice calling the meeting that indicates the place, date, time, agenda of the meeting and the matters to be proposed to the meeting together with sufficient detail by indicating clearly whether it is the matter proposed for information, for approval or for consideration, as the case may be, including the opinions of the board of directors in the said matters, and shall be delivered to the shareholders and the registrar for their information not less than seven days prior to the date of the meeting. The notice calling for the meeting shall also be published in a newspaper not less than three days prior to the date of the meeting.

The place of the meeting under paragraph one shall be in the locality in which the head office of the company is located or in a nearby province, unless otherwise stipulated by the articles of association.

In case the meeting is conducted via electronic means under Section 98 paragraph 3, the place where the head office of the company is located shall be deemed as the place where the meeting is held.

Section 101/1 In case the meeting is called by the shareholders under Section 100 paragraph 2, such shareholders may send the notice calling for the meeting to the other shareholders by electronic means if such

other shareholders have made a request or provided the consent to the Company or the board of directors in accordance with Section 7/1.

Section 102 Shareholders are entitled to attend and vote at the meeting of shareholders but they may also authorize other person as proxies to attend and vote at any meeting on their behalf. In this regard, section 33 paragraph two, paragraph four and paragraph five and section 34 shall apply mutatis. In the case of appointing the proxy, the instrument appointing the proxy shall be submitted to the chairman of the board or to the person designated by the chairman of the board.

The voting as stipulated in paragraph one which deems each share has one vote shall not apply to the case where the company issues preference shares and provides the right to vote less than that of ordinary shares.

The appointing of proxy under paragraph one may be done via electronic means by using the method that is secured and credible that such proxy appointment is done by the shareholder, and in accordance with the rules and regulations as prescribed by the Registrar.

Section 103 Unless otherwise prescribed by this Act, in a meeting of shareholders, there shall be shareholders and proxies (if any) attending at the meeting amounting to not less than twenty-five persons or not less than one half of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold to constitute a quorum.

At any meeting of shareholders, in the case where one hour has passed since the time for which the meeting is scheduled and the number of shareholders attending the meeting is still inadequate for a quorum as prescribed under paragraph one, if such meeting of shareholders was called as a result of a request by the shareholders under section 100, such meeting shall be cancelled. If such meeting of shareholders was not called as a result of a request by the shareholders under section 100, the meeting shall be called once again and the notice calling such meeting shall be delivered to shareholders not less than seven days prior to the date of the meeting. In the subsequent meeting, a quorum is not required.

Section 104 The chairman of the board shall preside over a meeting of shareholders. In the case where the chairman of the board is not present or is unable to perform the duty, a vice chairman, if any, shall preside over the meeting. If there is no vice chairman or there is a vice chairman but the vice chairman is unable to perform the duty, the shareholders present at the meeting shall elect one amongst themselves to preside over the meeting.

Section 105 The Chairman of the shareholder meeting has the duty to conduct the meeting in compliance with the articles of association of the company relating to meetings and to follow the sequence of the agenda specified in the notice calling for the meeting, provided that the meeting may pass a resolution allowing a change in the Sequence of the agenda with a vote of not less than two-third of the number of the shareholders present as the meeting.

If the consideration of the matters referred to in the first paragraph is finished, the shareholders holding shares amounting to not less than one-third of the total number of shares sold may request the meeting to consider matters other than those indicated in the notice calling for the meeting.

If the meeting has not concluded the consideration of the matters according to the sequence of the agenda as referred to in the first paragraph or the matters raised by shareholders under the second paragraph,

as the case may be, and it is necessary to postpone the consideration of the meeting, the meeting shall determine the place, date and time for the next meeting and the board of directors shall, not less than seven days prior to the date of the meeting, deliver to the shareholders notice calling the meeting which indicates the place, date, time and the agendas of the meeting. The notice calling the meeting shall also be published in a newspaper not less than three days prior to the date of meeting.

Section 107 Unless otherwise provided in this Act, a resolution of a meeting of shareholders requires votes as follows:

(1) in a normal case, a majority of votes of the shareholders present and voting at the meeting is required, provided that in the case of an equality of votes, the person presiding over the meeting shall have an additional vote as a casting vote;

(2) in any of the following cases, votes of not less than three-fourths of the total number of votes of shareholders present at the meeting and entitled to vote are required:

(a) selling or transferring the undertaking of the company, in whole or in substantial part, to any other person;

(b) purchasing or taking a transfer of the undertaking of any other company or a private company to be owned by the company; or

(c) concluding, modifying or terminating any contract concerning the granting of a lease of the company's undertaking in whole or in substantial part, the entrusting of any other person to manage the business of the company, or an amalgamation of the undertaking with any other person with a view to sharing profits and loss;

(3) in the case where a resolution of a meeting of shareholders in respect of any particular matter is otherwise specified by the company's articles of association to the effect of requiring a greater number of votes than that provided in (1) or (2), such requirement shall be complied with.

Section 108 If a shareholder meeting was called or a resolution was passed with a failure to comply with or in contravention of the articles of association of the company or the provision of this Act, not less than five shareholders or shareholders representing not less than one-fifth of the total number of shares sold may make a motion to the court for an order to cancel a resolution passed at such meeting, provided that the motion shall be made within one month of the date the resolution was passed. If the court orders cancellation of the resolution of the shareholder meeting under the first paragraph, the company shall notify the shareholders within one month of the date of the final adjustment.

Section 112 The board of directors shall prepare the balance sheet and profit and loss account of the date ending the accounting period of the company to be put forth to the annual ordinary meeting of shareholders for consideration to approve.

For the balance sheet and the profit and loss account to be prepared under paragraph one or be prepared during the course of the accounting year of the company for submission to the meeting of shareholders for consideration and approval, the board of directors shall have them audited by the auditor before submission to the meeting of shareholders.

Section 115 No dividends shall be paid otherwise than out of profits. In the case where a company has incurred accumulated loss, no dividends may be paid.

Unless otherwise provided in the articles of association insofar as they are concerned with preference shares, dividends shall be distributed in accordance with the number of shares, with each share being accorded equal distribution, provided that payment of dividends must be upon approval by a meeting of shareholders

If permitted by the articles of association of the company, the board of directors may, from time to time, pay interim dividends to shareholders when it is apparent that the company has such reasonable profits as to justify such payment, and, when dividends have been paid, the board of directors shall report it to the shareholders at the next meeting.

Payment of dividends shall be made within one month as from the date of the resolution of a meeting of shareholders or a meeting of directors, as the case may be, provided that it shall be notified in writing to the shareholders and a notice of payment of such dividends shall also be published in a newspaper.

Section 116 The company shall allocate not less than 5 (five) percent of its annual net profit less the accumulated losses brought forward (if any) to a reserve fund until this fund attains an amount not less than 10 (ten) percent of the registered capital, unless the articles of association of the company or other laws require a larger amount of reserve fund.

Section 120 At an annual ordinary meeting of shareholders of each year, there shall be an appointment of an auditor and the determination of an audit fee of the company. In appointing an auditor, the former auditor may be re-appointed.


ANNEX 10

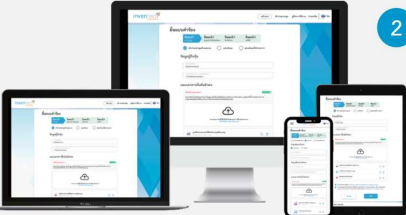
Guidelines and Procedures for Attending the Electronic Meetings via Inventech Connect

Guidelines for attending the Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows:

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://app.inventech.co.th/BLAND245805R#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 step
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

**** Merge user accounts, please using the same email and phone number ****

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from July 7, 2026 at 8:30 a.m. and shall be closed on July 16, 2026 Until the end of the meeting.


3. The electronic conference system will be available on July 16, 2026 at 12:00 p.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors


For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by 15 July 2026 at 5.00 p.m.

Bangkok Land Public Company Limited
 Investor Relations Department
 47/569-576 Moo 3, 10th Floor, New Geneva Industrial Condominium
 Popular 3 Road, BannMai, Pakkred, Nonthaburi 11120

If you have any problems with the software, please contact Inventech Call Center

 02-460-9220

 @inventechconnect

 The system available during 7 - 16 July 2026 at 08.30 a.m. – 05.30 p.m.
 (Specifically excludes holidays and public holidays)



Report a problem
 @inventechconnect

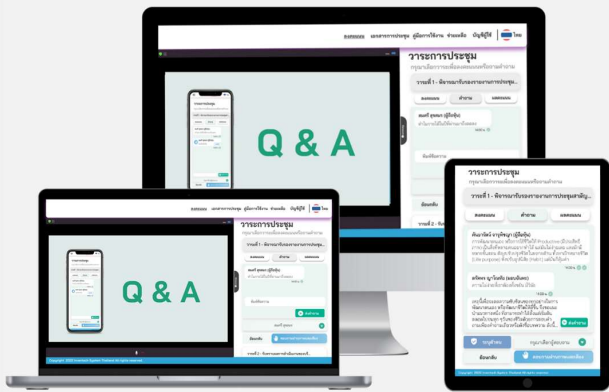
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via InvenTech Connect



- Select which agenda
- Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
- 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for your queue then you can open the microphone and camera

How to use InvenTech Connect

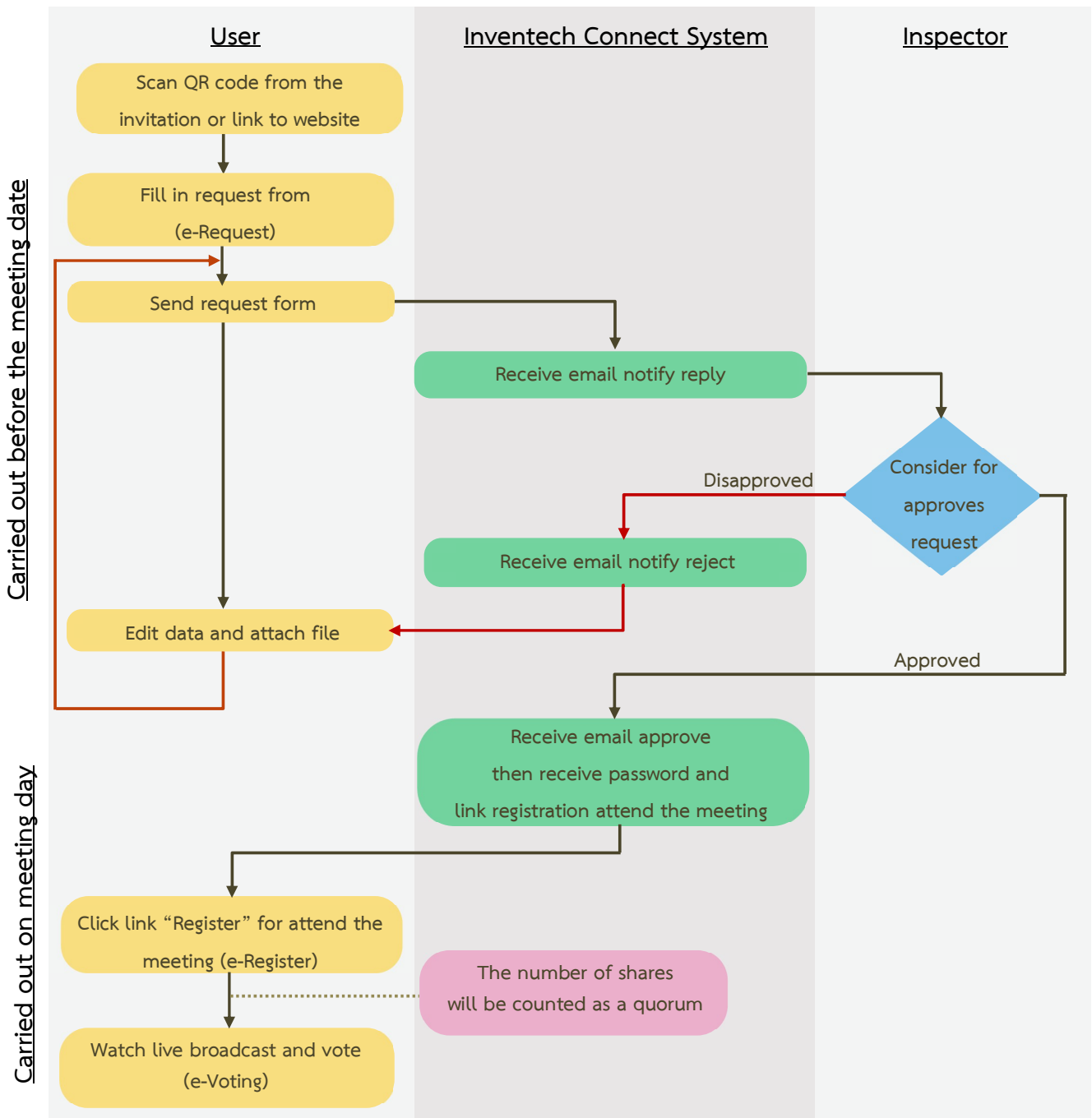


User Manual and Video of using InvenTech Connect

* Note Operation of the electronic conferencing system and InvenTech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Should have an internet speed at 2.5 Mbps (An internet speed is recommended.)
 - High Quality Video: Should have an internet speed at 1.0 Mbps.
 - Standard Quality Video: Should have an internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not support Internet explorer.**

Steps for participating the meeting via electronic means (E-Meeting)



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

ANNEX 11

Additional documents to confirm the right to attend the 54th Annual General Meeting of Shareholders by means of electronic meeting (E-Meeting), granting of proxy and the cancellation of proxy

Additional documents to confirm the right to attend the 54th Annual General Meeting of Shareholders by means of electronic meeting (E-Meeting) granting of proxy and the cancellation of proxy

For shareholders and/or proxies who wish to attend the meeting via electronic means (E-Meeting) in this Annual General Meeting of Shareholders please attach additional documents to confirm your right to attend the meeting as follows:

In case of an individual shareholder attending the meeting in person

- A certified true copy of “Identification document” of the shareholder

In case of an individual shareholder appointing a proxy to attend the meeting on his/her behalf

- A certified true copy of “Identification document” of the shareholder
- A certified true copy of “Identification document” of the proxy
- The proxy form as attached with this invitation letter that have been filled out the information correctly and completely with the signatures of the grantor and the proxy

In case of the shareholder who is a juristic person having its representative under the affidavit attending the meeting

- A certified true copy of “Identification document” of the representative of the juristic shareholder under the affidavit
- A copy of the juristic shareholder's affidavit (issued not more than 1 year), which is certified true copy by the representative of the juristic person including a message indicating that the representative who is attending the meeting has the power to act on behalf of that juristic person.

In case of the shareholder who is a juristic person appointing a proxy to attend the meeting

- The proxy form as attached with this invitation letter that have been filled out the information correctly and completely which is signed by the grantor and the proxy
- A certified true copy of “Identification document” of the proxy
- A copy of affidavit of the juristic person (issued not more than 1 year), which is certified true copy by the representative of the juristic person and contains a statement showing that the representative of the juristic person who has signed the proxy form has the power to act on its behalf and a certified true copy of the “identification document” of the juristic person’s representative

In case of non-Thai individual shareholder or juristic person established under foreign laws

The above details shall apply mutatis mutandis to shareholders or attendees who are non-Thai or being a juristic person established under foreign law, as the case may be, subject to the following regulations:

- Affidavit of the juristic person may be issued by the government agency of the country in which such juristic person is located or by an officer of that juristic person (issued no more than 1 year), provided that the affidavit of

the juristic person must comprise of the details regarding its name, name of the authorized signatory to bind the juristic person and conditions or restrictions on the power to sign together with its head office location.

- Original documents which are neither in Thai nor in English must be accompanied by an English translation. and the representative of the juristic person has to certify the accuracy of the translation (if any).

In case of the shareholder who is a foreign investor and appoints a custodian in Thailand to be a share depository and has appointed the proxy according to the Proxy Form C

- Proxy Form C, which has been completely filled out and signed the name of the grantor and the proxy
- Confirmation letter confirming that the person signing the proxy is authorized to operate a custodian business
- A copy of the custodian's juristic person registration certificate which is certified true copy by the representative of the juristic person with a company's seal (if any) and contains a statement indicating that the representative of the juristic person who signs as the grantor of the proxy has the power to act on behalf of the custodian
- A certified true copy of documents issued by government agencies of the representative of the juristic person as in the case of shareholders who are individual persons
- Power of attorney of the shareholder appointing the custodian as a custodian
- A copy of affidavit or certificate of incorporation of the shareholder which is certified true copy by the representative of the juristic person with the company's seal (if any) and contains a statement indicating that the representative of the juristic person who signs the proxy form has the power to act on behalf of the juristic shareholder
- A certified true copy of documents issued by government agencies of the representative of the juristic person as in the case of shareholders who are individual persons

Note:

- "Identification document" must be a document issued by a government agency which contains a photograph and has not expired, such as a national identification card, official identification card, state enterprise employee identification card, driving license, passport or other identification cards issued by the government agency.

- Shareholders should take cautions of the agenda details of the meeting prior to the granting of proxy.

*- **In case shareholders wish to cancel the granting of proxy**, you may do so by serving a notice in writing to the Chairman of the Board of Directors via E-mail O_AGM@bangkokland.co.th before the commencement of the meeting, or before the voting of each agenda at the latest.*

- The Company reserves the right to refuse the attendance to the annual general meeting of shareholders, if the shareholder or proxy fails to show evidence or shows evidence that is incorrect or incomplete according to the conditions stated above in all respects and the Company's decision shall be final.

ANNEX 12

Voting Criteria and vote counting together with the method to propose the opinions or questions in the meeting

Voting Criteria and vote counting

1. Voting for each agenda will be done by counting one share equal to one vote. Each shareholder will have votes according to the number of shares they hold. Shareholders or proxies are required to vote only for one of the followings: agree, disagree or abstain. They cannot divide their votes in parts unless it is a voting of a custodian.
2. In case of proxy, the proxy must vote according to what the grantor has specified in the proxy only.
 - 2.1 If the proxy does not vote in accordance with the intention of the grantor as specified in the proxy form, that vote shall be deemed invalid and shall not be considered as a vote of the shareholders.
 - 2.2 If the grantor does not specify his/her intention on the voting of any agenda in the proxy form, or his/her intention is not clearly stated, or in the case where the meeting considers or resolves on any matter other than those specified in the proxy form including in the event of any change or addition of any facts, the proxy has the right to consider and vote on the grantor's behalf as he or she deems appropriate.
3. Chairman of the meeting or the person assigned by the chairman to conduct the meeting will propose to the shareholders to consider and vote in each agenda as specified in the invitation letter respectively by asking the attendees to vote. For this meeting by electronic means, the voting for each agenda must be done in the meeting application. The attendees must vote in one of the boxes for approving, disapproving or abstaining from voting only. Shareholders who do not vote in the meeting application will be deemed to agree.
4. For voting in Agenda 5, which is the agenda for the election of directors to replace those who retired by rotation, the Company will ask the meeting to consider and elect directors on individual basis. All shareholders must vote in the electronic meeting application whether they agree, disagree or abstain in the election of individual directors. Shareholders who do not vote in the electronic meeting application will be deemed to agree with the election of all directors to return to the office.

The Resolution of the Annual General Meeting of Shareholders must consist of the following votes:

1. In normal cases, the majority vote of the shareholders who attend the meeting and cast their votes shall be considered as the resolution of the meeting.
2. Other cases in which the laws or the Articles of Association of the Company provide differently from normal cases, the resolution of the meeting shall be in accordance with what the laws or regulations have prescribed. The chairman of the meeting or the person assigned by the chairman to conduct the meeting will inform such requirements to the shareholders in the meeting before voting on each agenda item. If the votes are equal, the chairman of the meeting shall have one more vote as the casting vote.

3. Any attendee who has special interests in any agenda will not have the right to vote on that agenda, except for the agenda to elect the directors to replace those who retired by rotation whereby all attendees will be entitled to vote without being considered to have special interest. The chairman of the meeting may invite shareholders or proxies of shareholders with special interests to temporarily leave the meeting.

Vote counting and notification of vote counting results

The Company will use the method of deducting disapproval, abstaining and voided ballots (if any) from the total number of votes attending the meeting in that agenda. The remainder will be deemed to be approved votes. When the processing of the votes in each agenda is completed, the Company will announce the voting results to the meeting for acknowledgment by dividing into votes of approving, disapproving, abstention and voided ballots (if any), shown as a percentage of the shareholders.

Vote counting in each agenda will be in accordance with the law and the Company's Articles of Association as follows:

1. In considering Agenda 1, 3, 4, 5, 6 and 8, the resolutions must be passed by a majority vote of the shareholders who attend the meeting and cast their votes only excluding the votes of the shareholders who abstained and voided ballots (if any)
2. In considering Agenda 7, which related to directors' remuneration, the matter must be approved by a vote of not less than two-thirds of the total number of votes of the shareholders attending the meeting. The Company will calculate the votes base by counting the total number of votes of the shareholders attending the meeting.
3. For vote casting as specified in the Proxy Form C., in case that there is no indication of voting and the proxies did not confirm how to vote, the Company will consider it as an abstention of vote.

Method to propose the opinions or questions by the attendees

Before voting on each agenda, the chairman of the meeting or the person assigned by the chairman to conduct the meeting will provide the opportunity for the attendees to ask questions or present opinions related to the agenda. The attendees have to choose the agenda and then press the "Question" button where there will be 2 channels to ask the question as follows:

1. In the event that attendees wish to ask the questions through messages, please type the questions then press "Send" button. The Company will answer the questions in the meeting room on the agenda related to those questions. However, if there are numerous message questions, the Company reserves the right to select the questions as appropriate.

2. In the event that the attendees wish to ask the question via video conference, please press “Conference” then press “OK” to confirm the queue reservation, and with the permission from the staff, turn on the camera and microphone. Before asking the questions, please inform your full name and status of the attendees (shareholders or proxies) in order to complete the record of the Company’s minutes of the meeting.

Shareholders can submit questions in advance via e-mail address: Q_AGM@bangkokland.co.th between 7 to 15 July 2026 before 05.00 p.m. and during the meeting.

The Company reserves the right to cut off the images and sounds of shareholders asking questions or expressing comments that are impolite, defamatory to others or violate any laws including the violation of the rights of others or disrupting the meeting or causing trouble to other attendees.

In the event that there are many shareholders who want to ask questions via VDO Conference in the system. In order to manage the duration of the meeting, please ask questions via messages so that the Company’s staff can provide the responses or take the questions to answer at the end of the meeting or put the responses on the Company’s website.

Guidelines for the protection of personal data (Privacy Notice) at the Annual General Meeting of Shareholders in accordance with the Personal Data Protection Act B.E.2562 (A.D.2019)

Bangkok Land Public Company Limited (the “Company”) recognizes the importance of personal data protection and respects the privacy rights of the Company’ shareholders as personal data subjects. In order to comply with the Personal Data Protection Act B.E.2562 (the “Act”), the Company would like to inform you that the Company will collect, gather, use and disclose your personal data to the extent relevant to and in connection with the Annual General Meeting of Shareholders, including for identification and proof of attendance, to exercise the right to vote at the meeting by means of electronic and to comply with any other relevant regulations. Such personal data include name-surname, address, telephone number, e-mail address (if any), identity card number, photos and videos recorded at the Annual General Meeting of Shareholders*.

The Company would like to ask for the cooperation from shareholders or proxies to submit a copy of your ID card which shall be certified true copy while also crossing out or concealing sensitive information as stipulated in the Act such as blood group and religion which appear on your ID card.

The Company may disclose your personal data to persons or agencies related to this shareholders meeting, such as advisors in organizing the meeting, the electronic meeting system service providers, etc., and will retain your personal data for the period specified by the relevant laws, to achieve the objectives mentioned above.

The Company will maintain personal information of shareholders in both paper and electronic forms at the Company's head office and will retain personal data of shareholders while they are shareholders of the Company for a period of time that is appropriate and necessary for each type of personal data to meet the objectives and requirements of relevant laws.

The owner of the personal data has the statutory right to withdraw his consent, right to access and obtain personal information, right to object to the collection, use or disclose of personal data, right to request deletion or destruction of personal data and right to suspend use of personal data, right to request that personal data be updated and completed and the right to transfer personal data. The exercise of such rights must be in accordance with the law and the Company may refuse to your exercise of the rights as provided by the law.

The shareholders can exercise the rights mentioned above or make any other request regarding your personal data by contacting Company Secretary Department or Investor Relations Department, Bangkok Land Public Company Limited, telephone number 0-2504-4940-9 Ext.1022, 1032.

** Pictures, photographs, video recordings or any other audio-visual materials in this Annual General Meeting of Shareholders including various copyrighted works related to this shareholders meeting shall be the sole right and intellectual property of the Company.*

